



# 2023

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# Annual REPORT

growing  together





## OUR VISION

To work together to strengthen our communities and provide the best options to meet our members' financial needs.

## MISSION STATEMENT

Our rural, community focused credit union is a financially strong and viable financial service provider.

We build relationships by providing financial solutions and supporting our communities.

## VALUES

### COMMUNITY

- We support community events and projects as well as promoting community development
- Our communities are stronger because of our credit union
- Our staff and board exhibit leadership by direct involvement in community organizations

### FINANCIAL STABILITY

- We make sound financial decisions to ensure long-term success and benefits to our members and communities
- We balance the need for strong financial performance with the needs of our members and communities

### SERVICE EXCELLENCE

- We are committed to providing the highest quality service that enhances our value to our members
- We provide financial solutions that meet members needs

### EMPLOYEE ENGAGEMENT

- We respect our employees and their contributions to our success
- We support development, providing education and enhancing co-operation to support leadership
- We respect our employees' need to balance their personal and professional lives

### CO-OPERATION

- We co-operate with other organizations and the credit union system for our mutual benefit
- We are guided by the co-operative principles of voluntary and open membership, democratic member control, member economic participation, autonomy and independence, continuous education, cooperation amongst cooperatives and concern for community. These principles set us apart in the financial industry.

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# Co-operative Principles

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As a true co-operative financial institution, Radius Credit Union acts in accordance with internationally recognized principles of co-operation:

## ***Voluntary and Open Membership***

Co-operatives are voluntary organizations, open to all persons able to use their services and willing to accept the responsibilities of membership, without gender, social, racial, political or religious discrimination.

## ***Democratic Member Control***

Co-operatives are democratic organizations controlled by their members, who actively participate in setting their policies and making decisions. Men and women serving as elected representatives are accountable to the membership. In primary co-operatives members have equal voting rights (one member, one vote) and co-operatives at other levels are also organized in a democratic manner.

## ***Member Economic Participation***

Members contribute equitably to, and democratically control, the capital of their co-operative. At least part of that capital is usually the common property of the co-operative. Members usually receive limited compensation, if any, on capital subscribed as a condition of membership. Members allocate surpluses for any or all of the following purposes: developing their co-operative, possibly by setting up reserves, part of which at least would be indivisible; benefiting members in proportion to their transactions with the co-operative; and supporting other activities approved by the membership.

## ***Autonomy and Independence***

Co-operatives are autonomous, self-help organizations controlled by their members. If they enter to agreements with other organizations, including governments, or raise capital from external sources, they do so on terms that ensure democratic control by their members and maintain their co-operative autonomy.

## ***Education, Training and Information***

Co-operatives provide education and training for their members, elected representatives, managers, and employees so they can contribute effectively to the development of their co-operatives. They inform the general public - particularly young people and opinion leaders - about the nature and benefits of co-operation.

## ***Co-operation among Co-operatives***

Co-operatives serve their members most effectively and strengthen the co-operative movement by working together through local, national, regional and international structures.

## ***Concern for Community***

Co-operatives work for the sustainable development of their communities through policies approved by their members.

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# Annual General Meeting Agenda

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Location: Torquay Community Hall

Date: Wednesday April 17, 2024

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## Agenda details:

1. Call the meeting to order
2. Confirmation of Quorum & Notice of Meeting
3. Appointment of Secretary
4. Appointment of Returning Officer
5. Approval of Agenda
6. Minutes of 2022 Annual General Meeting
7. Annual Report
8. Auditors Report and Financial Statement
9. Audit Committee Report and Appointment of Auditors
10. Nomination Committee Report and Election of Directors
11. New or Other Business
  - a. Service Awards
  - b. Other/New Business
12. Adjournment of the Business Meeting



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# Minutes of the 17<sup>th</sup> Annual Meeting Radius Credit Union

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Location: Radville Catholic Church

Date: Tuesday April 18, 2023

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Chairman Ray Barbarin welcomed everyone to the Seventeenth annual meeting of Radius Credit Union. Ray indicated that Ted was ill and unable to attend and introduced Derek Hoag as his replacement for this evening.

Ray called the meeting to order at 7:10 p.m.

Derek presented confirmation of Quorum with 51 members and 1 guest in attendance. He also gave proof of notice of meeting with the meeting being advertised in multiple avenues such as in branches and on the RCU website, and social media starting on March 14, 2023 which is more than 21 days in advance of the meeting and less than 50 days prior to meeting.

Travis Leonard was appointed as Secretary of the meeting.

**Motion:** by Mark Mellon and Denise Mohr to accept the agenda as presented. Carried.

**Motion:** by Ken Bourassa and Taylor Kaufmann to accept the minutes from the April 12, 2022 annual meeting. Carried.

Ray Barbarin and Derek Hoag proceeded to review and present the President's and the CEO's reports. Highlights are as follows:

**Highlights of the reports presented within the reports were as follows:**

- Vision Mission and Values & Co-operative Principles
- 2022 Inflation issues and Bank of Canada interest rate increases.
- Board focus and responsibilities
- Board Attendance, Remuneration and Expenses presented as part of AGM package
- Committees of the board and who is on them
- List of Board members, Terms and Years of Service were reported
- 2022 Growth, Margin and Capital reported
- Interest Margin improvements
- Indication of the Concentra dividend and its impacts on Radius
- Expansion of Radius into the Community of Earl Grey
- ERM process and focus on risk areas were briefly discusses and alluded to in the package
- Market Code & Privacy Code reports enclosed
- A listing of all the staff, positions, years of service, as well as the locations they work.

- Corp and Social Responsibility report included branch locations, number of staff and how much payroll income was injected into our local economies.
- A listing of Donations and Contributions the Credit Union and staff did in 2022. Nearly 2,000 volunteer hours were completed.
- A summary of special community events Radius hosted in 2022.

**Nominating Committee Report  
Presented by Ray Barbarin:**

Ray provided a brief report on the composition and role of the Nomination Committee. He also spoke to the structure of the board and on the representation by district. Election of Director Report was presented. Four terms expiring in April 2023 are Tim Forer, Brenda Mazer, Ken Bourassa, and Rick Williams. Tim has elected to not let his name stand and there was one nomination from the Earl Grey area to fill the vacant spot, Dawn Butz. The others have elected to let their names stand and no other nominations were made.

- Dawn Butz – District 1
- Brenda Mazer – District 1
- Ken Bourassa – District 2
- Rick Williams – District 3

**Audit & Committee Report:**

Blair Kotz Chairman of the Audit committee gave a detailed report on role and activity of the Audit & Risk Committee in 2022. Blair expressed the audit committee’s satisfaction with our External Auditor and recommended that we appoint MNP as our Auditor for 2023.

**Motion:** By Steven Berg and Charmaine Wudrick to appoint MNP to be the external auditor for 2023. Carried

Ray Barbarin expressed his appreciation and thanks to the Members of Audit and Risk Committee for all the additional work they do. Their role in the Credit Union has increased significantly over the past few years, and the Board greatly appreciates their time and commitment.

**Auditors Report and Financial Statement  
Presented by Christie DiPaola, MNP:**

- Christie reviewed the Manager’s responsibility note in the statement and indicated that these financial statements are the shortened summary version. Full versions with notes are available at each branch location and on the Radius Website
- Also reviewed the Auditors Report to the membership
- Christie explained MNPs role as external auditor is to provide an independent review of the financial statements of Radius Credit Union and decide whether they agree or if adjustments are required

- Balance sheet and Financial Statement were presented in detail
- Christie indicated that most of the key information was presented in Derek's report and she then pointed out the one time impact of the Concentra sale that is reflected on the financial statements
- On the balance sheet she pointed out that \$5.3 million from the Concentra sale shows up under Other Assets and on the Income Statement it is reflected under the Investments category under Interest Income
- Closed with thanking staff, board and management for their assistance in conducting the 2022 audit.

**Motion:** By Blair Kotz & Dianna Weed to accept all above reports as presented. Carried.

**New & Other Business:**

- a. Bylaw Update** – Derek and Ray presented the amended bylaw in regards to the composition of the Board of Directors by District. The bylaw has been amended to add Earl Grey to District 1 and move Pangman from District 1 to District 2. The districts will be as follows:

**District 1** – Avonlea, Earl Grey & Ogema

**District 2** – Ceylon, Pangman & Radville

**District 3** – Torquay & Tribune

**Motion:** by Keith Bacon and Rob Vermeulen to accept this bylaw change as presented. Carried

**b. Service Awards:**

**Board of Directors Awards:  
Presented by Ray Barbarin**

Tim Forer – 10 years

Blair Kotz – 20 years

**Staff Awards:**

**Presented by Ken Bourassa**

Ken indicated that he believes this to be the longest list since he's been on the board and suggested this shows how great a place Radius is to make a career and thanked the staff for their efforts and dedication.

Lindsay Johnson – 5 years

Justin Neufeldt - 5 years

Taylor Kaufmann – 10 years

Michelle Leonard – 10 years

Brenna Scott – 10 years

Roseanna Stendall – 10 years

Bill Smith – 15 years

Adele Terrett – 15 years



Dianna Weed – 15 years  
Nicki Berg – 20 years  
Kathy Mohr – 20 years  
Kimberley Olfert - 25 years  
Emile Mazenc – 45 years  
Larry Lillejord – 50 years

Door Prize winners were as follows: Denise Forer, Dennis Zackrisson, Blair Kotz, John Murray, Stephanie Bacon, Ken Bourassa & Mark Mellon

Meeting was adjourned by Tim Forer @ 7:55 p.m.

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Chairman

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Secretary



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## Board President

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At Radius, we continue to be directed by the mission and vision of building relationships and supporting our communities and as our report cover states, the focus of 2023 was about *Growing Together*.

While 2023 began with inflation reaching a high we had not seen for many years, along with continued interest rate increases from the Bank of Canada, Radius focused on building relationships, providing our members with quality financial service and giving back to our communities in time and sponsorship. Our commitment to true cooperative values along with our team of exceptional employees that show up consistently has allowed Radius Credit Union to once again share our success with you, our members. We are very proud of the 5% patronage payment back to you for 2023, totaling \$1,030,714.

*Growing Together* continues to be a focus at Radius. January first marked the legal merger of Radius and Earl Grey Credit Union. The first half of 2023 required a great number of staff hours dedicated to the technical merge of the two banking systems as well as the Earl Grey staff investing many hours learning about and sharing the new products and services that their membership had previously no access to. *Growing Together* occurs as our Executive and Administrative teams provide services and knowledge to like-minded, rural-based Credit Unions, sometimes under contract and other times as a good cooperative friend. Our CEO continues to Chair the Board of Directors of the new National Consulting Limited entity. Radius Credit Union is committed to keeping the co-operative system of Saskatchewan strong.

*Growing Together* also occurred this past year, by Radius hosting a Director Development Day. As part of the 2022-2023 strategic planning process, Radius identified a need for our board of directors to have more opportunity to learn and interact with a broader group of directors and credit unions. Due to system changes and the greater use of technology, the opportunities to meet in person and discuss ideas has lessened over time. This event had professional consultants present on Increasing the effectiveness of Finance and Risk Governance and on Human Resource Governance. Twenty-two individuals attended, representing five credit unions.

I would like to take this opportunity to thank my fellow Directors for their leadership, knowledge and commitment to Radius Credit Union. A special thank you to Keith Bacon, who after 25 years of service as a director has decided not to let his name stand for re-election and allow for new representation on the Radius Board.

As the Board of Directors, our priority is to provide sound governance and risk oversight to our credit union. We receive regular reporting from Management. We receive an annual report from our internal and external auditor and our regulators at Credit Union Deposit Guarantee Corporation (CUDGC) who monitor credit union activity on an ongoing basis. Your Board of Directors are completely satisfied that Management provides sound financial and risk management over your credit union.

To our members and new members from the Earl Grey area, we thank you and welcome you for your continued business and support. Radius Credit Union works hard to be your first choice of financial service providers by consistently offering quality member service, competitive service offerings, and access to knowledgeable advisors and continuous investment in technology – so you can access service when you want. We want to continue to educate members on how to be financially literate, be safe

using technology and make the right decisions to enhance their financial well-being. We look forward to another year of building relationships and *Growing Together* with the people of the communities we serve.

Finally, thank you for your belief in credit unions and the co-operative principles. Thank you for your faithfulness to and confidence in Radius Credit Union. We are pleased to present the following 2023 Annual Report for Radius Credit Union.



## Board of Directors

The board is responsible for the strategic oversight, business direction and supervision of management of Radius Credit Union. In acting in the best interests of the credit union and its members, the board's actions adhere to the standards set out in *The Credit Union Act 1998*, the Standards of Sound Business Practice and other applicable legislation. The key roles of the Board include formulation of strategic business plans; setting goals, evaluating the performance of the CEO; approving corporate mission, vision and values; monitoring corporate performance against strategic business plans; oversight of operations; ensuring compliance with laws and regulations; keeping members informed regarding plans, strategies and performance of the Credit Union; and other important matters.

**Radius Credit Union 2023 Board of Directors**

| Director & Occupation                 | District | Years on Board | Regular Meeting Attendance | Committee Meeting Attendance | All Day Meeting Attendance |
|---------------------------------------|----------|----------------|----------------------------|------------------------------|----------------------------|
| <b>Keith Bacon,</b><br>Retired Farmer | 1        | 25             | 11                         | 3                            | 2                          |
| <b>Ray Barbarin,</b><br>Farm Labourer | 2        | 35             | 12                         | 2                            | 1                          |
| <b>Steven Berg,</b><br>Farmer         | 3        | 22             | 8                          | 1                            | 1                          |
| <b>Ken Bourassa,</b><br>Sales Manager | 2        | 33             | 13                         | 5                            | 2                          |
| <b>Dawn Butz,</b><br>Physiotherapist  | 1        | 17             | 8                          | 3                            | 1                          |
| <b>Gloria Kirkpatrick,</b><br>Farmer  | 1        | 5              | 11                         | 3                            | 2                          |
| <b>Blair Kotz,</b><br>Accountant      | 2        | 21             | 12                         | 6                            | 2                          |
| <b>Brenda Mazer,</b><br>Bookkeeper    | 1        | 17             | 13                         | 7                            | 2                          |
| <b>Mark Mellon,</b><br>Farmer         | 1        | 25             | 10                         | 2                            |                            |
| <b>Rob Vermeulen,</b><br>Farmer       | 2        | 8              | 12                         | 7                            | 2                          |
| <b>Rick Williams,</b><br>Farmer       | 3        | 28             | 11                         | 4                            | 2                          |

District 1 – Ogema, Avonlea & Earl Grey

District 2 – Pangman, Radville & Ceylon

District 3 – Torquay & Tribune



The directors are remunerated per diem for board meetings, committee meetings and planning sessions. In 2023 the total remuneration paid was \$42,261.98. Total travel and meals for the board was \$7,959.45, Officials Insurance was \$2,990.99, Officials' development & other was \$5,147.79. The total cost incurred regarding the Board of Directors for 2023 was \$58,350.21.

### **GOVERNANCE PRACTICES**

Promoting a successful, healthy credit union is accomplished through processes of good governance. Corporate governance involves a set of relationships between a credit union's board, executive management, members and other stakeholders. Effective corporate governance practices are essential to achieving and maintaining the trust and confidence of credit union members, the public and other stakeholders. Radius Credit Union's governance practices are assessed periodically by internal and external auditors and the credit union system regulator (CUDGC). Reviews in 2023 by internal and external audit confirmed that our Board is using effective governance practices that comply with emerging regulatory guidelines.

### **TRAINING AND EVALUATION**

Each director completed a self-assessment in 2023 as per regulatory expectations. Training material will be created based on results in order to improve knowledge in strategic thinking and planning, human resources oversight, financial and risk oversight and legal and regulatory oversight. Through 2023 the directors invested 57 hours into training in order to continue to be a well-informed advocate for the members of Radius Credit Union. There was a focus on development in June on the topics Increasing the Effectiveness of Finance and Risk Governance and important role of Boards in HR Governance.

### **COMMITTEES**

The responsibilities of the board of a financial services organization encompass an ever-growing list of duties under regulatory oversight. Radius Credit Union maintains several committees comprised of directors. This partitioning of responsibilities enables a clear focus on specific areas of activity vital to the effective operation of our credit union. The board determines the skills and abilities needed on each committee and chooses its members accordingly. The board also determines each committee's terms of reference, guidelines and requirements. The President serves as an ex-officio of all committees.

#### **Executive Committee**

The Executive Committee acts in the capacity of, and on behalf of the board of directors between regular or special board meetings on all board matters except those, which the board may not delegate due to legislative requirements. The 2023 members of this committee were:

- Ray Barbarin (President)
- Keith Bacon (Vice-President)
- Ted Struthers (Secretary/Treasurer)
- Ken Bourassa
- Blair Kotz

### **Audit & Risk Committee**

The Audit and Risk Committee met each quarter of 2023, oversees the financial reporting process, reviews financial statements, liaises with internal and external auditors and regulators and reviews internal control procedures. In addition, the committee oversees the identification, understanding and management of risks that may affect Radius Credit Union. The 2023 members of this committee were:

- Blair Kotz
- Rick Williams
- Brenda Mazer
- Ken Bourassa
- Rob Vermeulen

### **Credit & Conduct Review Committee**

The purpose of the Conduct Review Committee is to ensure that all proposed related party transactions with the Credit Union are fair to the Credit Union and that best judgement is exercised in all matters of related party relationships. The CRC meets to ensure that the directors and employees act with integrity and objectivity by having policies, processes and practices in place that protect people and the organization from claims and the perception of unfair benefit or conflict of interest. The 2023 members of this committee were:

- Dawn Butz
- Mark Mellon
- Gloria Kirkpatrick

### **Building Committee**

The Building & Property Committee works with management to develop policies and plans relevant to credit union service facilities. The members of this committee were:

- Steven Berg
- Brenda Mazer
- Gloria Kirkpatrick
- Keith Bacon

### **Nominating Committee**

The nominating committee oversees the nomination and election processes for credit union directors. The 2023 members of this committee were:

- Ken Bourassa
- Dawn Butz
- Brenda Mazer
- Rick Williams

### **Workplace Violence and Harassment Committee**

The 2023 members of this committee were:

- Ted Struthers
- Ray Barbarin
- Kimberley Olfert

The full Board of Directors participates in the annual strategic planning session lead by an external consultant.



# CEO Report

The Annual Meeting allows your board of directors and your management team to report on the activities and results of the year. The 2023 Annual Report is provided to our members as a highlight of our past year's performance. We are pleased to share these highlights with the Radius Credit Union communities.

| <b>2023 Financial Operation Summary</b> |             |             |             |
|---|-------------|-------------|-------------|
| <b>(in thousands)</b>                   | <b>2023</b> | <b>2022</b> | <b>2021</b> |
| <b>Net Income</b>                       | 4,055       | 8,271       | 2,421       |
| <b>Assets</b>                           | 581,452     | 516,468     | 479,985     |
| <b>Equity</b>                           | 46,298      | 38,653      | 30,382      |
| <b>Equity as % of Assets</b>            | 7.96        | 7.88        | 6.33        |
| <b>Delinquency over 90 Days</b>         | 0.08        | 0.10        | 0.07        |
| <b>Operating Expenses</b>               | 7,947       | 6,380       | 5,719       |

As part of the mission of Radius Credit Union we work hard to be a community minded, financially strong, and viable financial service provider. To achieve being your first choice for financial services, the Board establishes strategic direction and management develops action plans to meet all of the objectives of the credit union. The planning process encompasses the development of the strategic plan, the business plan, and the operating and long-term budgets. Through these plans, the board determines the key drivers for the financial results. The chart above highlights a few of the key financial performance results.

## **Asset growth**

2023 was another year of significant growth for the Credit Union. The merger with Earl Grey Credit Union increased the asset base by just over \$40 million and had just under \$25 million in organic growth. The combined growth was \$65 million or just over 11%. This surpasses the 2022 growth rate of 7.60% or \$36.5 million. We attribute this to our increased membership as well as the strong Saskatchewan economy. Member deposits provide the credit union with funds to lend to members or funds to invest, thereby increasing the assets. Member deposits increased from \$473 million to \$529.5 million over the course of the year. Radius Credit Union's equity ended the year at \$46.3 million. This year we contributed over \$4.0 million to our reserves after paying over \$1.0 million in Member Patronage and Interest on Equity Accounts.

Even as a financial cooperative, Radius must operate as a business entity, necessitating the generation of a sufficient operating surplus to cover expenses, bolster capital reserves, and provide returns to its members. Revenue for the credit union is derived from various sources, including interest margins, service charges, and commissions. Throughout 2023, we observed three successive increases in the Bank of Canada rate, culminating in a rise from 4.25% to 5.00% by December 31st, 2023. Despite these

changes, our robust margin and prudent loan loss provisions enabled us to fulfill regulatory capital requirements, distribute a 5.0% patronage payment to our membership, and offer a competitive interest rate of 5.75% on member equity accounts.

### **Loan Growth**

Loan growth in 2023 exhibited a slower pace compared to previous years. While our financial statement indicates a year-over-year growth of slightly over \$30 million, it is noteworthy that \$20 million of this increase stemmed from our merger. The organic growth, originating from local member loans, amounted to \$10.0 million or 3.52%, which is lower than the 2022 rate of just over 5.33%. This slower growth trajectory can be attributed to several factors including heightened interest rates, reduced crop yields, and uncertainty around inflation. At Radius, our emphasis lies on the quality rather than the sheer quantity of credit. With the increased interest rates, we are able to maintain a favourable margin on our investments to assist with generating a return. The overall growth in loans slightly lagged behind deposit growth in 2023.

Overall loan balances experienced a net increase of \$30.2 million, resulting in a lent out ratio of 54.08%, slightly lower than the 55.08% level observed in 2022.

### **Delinquency**

As a credit granting organization, maintaining robust credit quality is a fundamental aspect of our risk management framework. The credit union consistently upholds stringent standards for evaluating credit quality, reflecting our commitment to prudent lending practices. The delinquency rate greater than 90 days decreased to .08% of loans as of December 31, 2023. A marginal improvement from the previous year's .10%, We are very pleased with this result and attribute the success not only to our quality lending department but also to the cooperative efforts of our valued members. Our level of delinquency compares favorably to levels experienced by our peer credit union group in Saskatchewan and remains below the Saskatchewan credit union system average.

Radius Credit Union actively monitors its exposure to potential credit losses and maintains adequate provisions for both general and specific loan allowances accordingly. Our lending department conducts quarterly reviews, supplemented by detailed annual file assessments to identify and address any areas of concern requiring adjustment. This year we observed an increase in the allowance numbers, with an additional \$40 thousand allocated to the specific allowance and a further \$177 thousand write-down related to a Moose Jaw Condo development property.

In 2023, both internal and external audits were conducted, with all findings supporting and commending the quality of our loan portfolio and underwriting practices. These reviews underscore our ongoing commitment to maintaining the highest standards of credit quality and risk management.

### **Foreclosed Property**

At year-end Radius Credit Union is now down to 5 bare lots in the Moose Jaw Condo development. We currently have these listed for sale with a realtor in Moose Jaw. Total amount in foreclosed property at year end was \$100,000.00. We are hopeful to have these lots sold in 2024.



## Summary

At Radius Credit Union, our vision is to work together to strengthen our communities and provide the best options for our members to meet their financial needs. We are pleased to report that the Earl Grey Credit Union has been fully integrated into the Radius branch network. Conducting a merger of two independent Credit Unions is not a simple task. Many staff hours are spent merging computer systems, learning, and teaching new products, services, and processes. There are cultural changes for the merging CU staff and membership. We are very pleased with the progress that has been made to date and look forward to continuing to build the knowledge and service offering for the Earl Grey branch membership. We are hopeful the membership will take advantage of all we offer.

We are always proud of our staff as they align with our credit union values and making a difference to our membership and in our communities. They continue to deliver a very high level of quality member service, and are very engaged in our Credit Union, our communities, and our system. Their commitment to you, the members, is second to none.

As we look to 2024, our mission continues to be building relationships with you, supporting our communities, and providing financial solutions so that Radius Credit Union is the first and best option to meet your financial needs. *Growing Together!*

Thank you for your continued support of your local credit union!



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# Enterprise Risk Management (ERM)

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Each year Radius Credit Union spends significant resources measuring and assessing risks and ensuring we are adequately prepared to serve our members and communities now and in the future. This process is called Enterprise Risk Management (ERM) and is mandated by CUDGC as a requirement of all credit unions in Saskatchewan.

As a financial institution, Radius Credit Union is exposed to a variety of risks. Risk is the downside that exists in almost every component of the Credit Union's activities. Risk represents the potential negative impact to the Credit Union's ability to achieve important goals. Risk can also cause financial loss and harm to a credit union's reputation. Managing risk with business opportunities is the top priority for the Board of Directors and Management at Radius Credit Union. Building sound policies and operational processes, risk-based audit practices and capital and liquidity management strategies, all supported by strong human resources, is the heart of our strategic objectives.

The fundamental strength of a credit union is the level of capital it holds to protect against normal, anticipated, and unexpected business events. An adequate capital position allows the Credit Union to absorb unexpected losses, implement long-term strategic plans and signal financial strength. Our main objective remains to preserve and build capital while growing our business.

When considering risks, Radius Credit Union determines the appropriate levels of control over all risks using an ERM approach for the identification, measurement, and monitoring of risks. The Credit Union's operations undergo regular independent assessment through external audit, internal audit, and regulatory reviews to ensure that key risks are being mitigated and any potential impacts to capital are reported accordingly.

Our enterprise risk management framework manages risks in the following categories:

## **Strategic Risk**

Strategic risk is the risk that adverse decisions, ineffective or inappropriate business plans or failure to respond to changes in the competitive environment, member preferences, obsolete products or resource allocation, will impact our ability to meet our objectives. This risk is a function of the compatibility of an organization's strategic goals, the business strategies developed to achieve these goals, the resources deployed against these goals and the quality of implementation.

Radius Credit Union has formal planning processes which result in a strategic business plan focused on strategic objectives as outlined earlier. The credit union uses a comprehensive reporting process to monitor performance relative to plans and provides regular updates to the Board. The Enterprise Risk Management process further identifies emerging risks and formulates plans as risks are identified. In addition, directors attend training as well as system meetings and conferences to hear other perspectives and learn from other credit unions.

## **Credit Risk**

Credit risk is the risk of financial loss arising from a borrower or counterparty's inability to meet its obligations. Radius Credit Union is affected primarily by its direct lending activities. In addition to lending to its members, Radius Credit Union assumes risks related to loans purchased from other credit unions and affiliates, leases financed through leasing corporations and to a lesser extent, by holdings within its investment portfolio. Some key individual credit risks are default risk, portfolio concentration risk, inadequate allowance risk and policy exceptions risk.

Lending practices are set by the Board of Directors in policy and put into practice through procedures established by management. Review and revision of lending policies and procedures are completed on a regular basis.

Credit granting is performed in accordance with approved policies, procedures, and applicable legislation. This includes credit analysis, pricing, terms, and documentation for lending. Loan pricing structures are in place to support lenders in pricing decisions and to ensure risk is offset by rates. Concentration limits regarding industry and size of loans have been designed to reflect our risk tolerance. Credit risk is further mitigated through training of loans personnel.

The credit union's credit portfolio and lending practices undergo regular and ongoing independent assessment through external audit, internal audit, and regulatory reviews. Reports are provided to management and to the Board of Directors through the Audit and Risk Committee (ARCO).

## **Market Risk**

Market risk is the exposure to potential loss from changes in market prices or rates and foreign exchange risk. Losses can occur when the values of assets and liabilities or revenues are adversely affected by changes in market conditions, such as interest rate or foreign exchange movement.

The credit union's market risk is impacted primarily by movements in interest rates, specifically by the timing differences that exist between the re-pricing of loans, investments, and deposits.

Foreign exchange risk occurs when members change Canadian funds for another currency, which in our case are predominantly US dollars. This risk is offset by the credit union maintaining a US Dollar Account with SaskCentral in a similar amount to funds held in member US Dollar accounts. When members exchange currency, we complete a similar transaction to offset any risk exposure. Foreign exchange risk is monitored at least quarterly and adjustments to the account at SaskCentral are made as required.

The credit union's exposure to changes in interest rate is monitored by management and reviewed by the Management Asset & Liability Committee (ALCO) who in turn reports to the Audit & Risk Committee.

## **Liquidity Risk and Management**

Liquidity is required to meet the day-to-day cash needs and loan demands of our members. Liquidity risk arises from general funding activities and through management of our assets and liabilities. It is the risk of having insufficient cash resources, or equivalents, to meet members' demand for loans or drawdown of deposits.

One of Radius's primary objectives as a financial institution is to prudently manage liquidity to ensure we can generate or obtain sufficient cash or cash equivalents in a timely manner, at a reasonable price, to meet commitments as they become due, even under stressed conditions. Radius's liquidity management framework, targets and strategies are established and documented in a Liquidity Plan as well as our financial plan which is approved by the board on an annual basis.

The principles of Radius's liquidity management framework are:

- Maintaining a strategy and policies for managing liquidity risk.
- Maintaining a stock of liquid assets.
- Measuring and monitoring funding requirements.
- Managing market access to funding sources.
- Contingency planning and
- Ensuring internal controls over liquidity risk management process.

Radius has established policy with respect to liquidity and has processes and practices with respect to the management of funding requirements. We have built and maintain access to a number of funding sources. The primary source of funding, being our deposit portfolio which was over \$529 million as at 2023 year-end.

In addition to deposits, Radius has a \$10.175 million line of credit at SaskCentral and the ability to borrow additional demand credit at SaskCentral, approved access to market investments by way of brokerage, and the ability to syndicate credit with other credit unions and organizations.

Utilizing these various funding sources achieves funding diversification as required to meet overall funding assurance to the organization.

Liquidity risk continues to be measured by analyzing the structure of the balance sheet.

### **Asset Composition**

|                      | <b>2023</b>        | <b>2022</b>        | <b>Change</b>     |                |
|----------------------|--------------------|--------------------|-------------------|----------------|
|                      |                    |                    | <b>\$</b>         | <b>%</b>       |
| Cash and Investments | 263,676,382        | 224,515,059        | 39,161,323        | 17.44%         |
| Loans                | 315,006,685        | 284,751,920        | 30,254,765        | 10.62%         |
| All Other Assets     | 2,768,538          | 7,201,136          | -4,432,598        | -61.55%        |
| <b>Total Assets</b>  | <b>581,451,605</b> | <b>516,468,115</b> | <b>64,983,490</b> | <b>-33.49%</b> |

### Asset Composition as a percentage of all assets:

|                      | 2023  | 2022  | 2021  | 2020  | 2019  |
|----------------------|-------|-------|-------|-------|-------|
| Cash and Investments | 45.35 | 43.47 | 43.25 | 42.97 | 37.49 |
| Loans                | 54.18 | 55.13 | 56.35 | 56.58 | 62.03 |
| All Other Assets     | 0.48  | 1.39  | 0.40  | 0.45  | 0.48  |

Balance sheet composition is important from a liquidity management perspective as the organization must ensure it carries an appropriate level of high-quality liquid assets, while at the same time attempting to get the best return possible on these investments. These assets are reported on the balance sheet as cash or cash equivalents as well as in the investment portfolio. An important measure of liquidity risk Radius employs is the Liquidity Coverage Ratio (LCR). The objective of the LCR is to ensure that a credit union has an adequate stock of unencumbered high-quality assets (HQLA) that:

- Consists of cash or assets that can be converted to cash at little or no loss of value; and
- Meets its liquidity needs for a 30-day calendar day stress scenario, by which time it is assumed corrective actions have been taken by the credit union.

| Liquidity Coverage Ratios                 |                   |                   | Change            |                |
|---|-------------------|-------------------|-------------------|----------------|
|   | 2023              | 2022              | \$                | %              |
| Level 1A Weighted Assets                  | 34,222,077        | 39,183,059        | -4,960,982        | -12.66%        |
| Level 2A Weighted Assets                  | 352,411           | 749,510           | -397,099          | 100.0%         |
| Level 2B Weighted Assets                  | 5,529,927         | 6,526,112         | -996,185          | -15.26%        |
| <b>High Quality Liquid Assets (HQLA)</b>  | <b>40,104,415</b> | <b>46,458,682</b> | <b>-6,354,267</b> | <b>-13.68%</b> |
| Retail and Small Business Deposit Run-Off | 10,028,171        | 8,087,726         | 1,940,445         | 23.99%         |
| Unsecured Wholesale Funding Run-Off       | 22,965,152        | 25,269,211        | -2,304,059        | -9.12%         |
| Secured Funding Run-Off                   | 0                 | 0                 |                   |                |
| Additional Requirements                   | 3,107,730         | 2,043,542         | 1,064,188         | 52.08%         |
| Total Prescribed Outflows                 | <b>36,101,053</b> | <b>35,400,479</b> | 700,574           | 1.98%          |
| Total Prescribed Cash Inflows             | 12,650,271        | 2,151,831         | 10,498,439        | 487.88%        |
| <b>Net Prescribed Cash Outflows</b>       | <b>23,450,782</b> | <b>33,248,648</b> | <b>-9,797,865</b> | <b>-29.47%</b> |
| <b>Liquidity Coverage Ratio (LCR)</b>     | <b>171.02%</b>    | <b>139.73%</b>    |                   |                |

Under the current provincial regulatory environment, Credit Union Deposit Guarantee Corporation has established minimum LCR requirements of which Radius Credit Union has met and well surpassed this level.

In addition, we continue to conduct multiple different stress testing; we model different scenarios and calculate the resulting impact on organizational liquidity. The results of this stress testing are reported annually to the Audit and Risk Committee.

## **Legal and Regulatory Risk**

Legal and regulatory risk is the risk arising from potential violation of, or nonconformance with laws, rules, regulations, prescribed practices, or ethical standards.

Policies, procedures and controls are designed to ensure Radius Credit Union is compliant. Our Chief Financial & Risk Officer oversees our processes related to certain pieces of legislation and reports quarterly to the Audit & Risk Committee and in turn to the board. We contract Internal Audit from Brightside Consulting Services Ltd. to review our processes and controls on an annual basis. In addition, our external auditors and regulatory bodies examine processes and controls to ensure compliance.

## **Operational Risk**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or external events. Exposures to this risk arise from increasing efficiency ratios, the impact of shrinking margins, and the potential of increased cost to retain staff, deficiencies in internal controls, technology failures, human error, employee integrity or natural disasters. Operational risk is managed through policies and procedures, controls and monitoring. Control and monitoring involves segregation of duties, employee training, performance management and structured internal and external audit functions. Other mitigating factors include changes made to increase revenues and decrease expenses, monitoring human resource changes and practices in the marketplace, business continuity planning, appropriate insurance coverage and secure technology solutions. Our banking platform is maintained offsite and includes a very complicated back up and disaster recovery process.

## **Residential Mortgage Portfolio**

In accordance with regulatory guidelines, Radius Credit Union is required to provide additional credit disclosures regarding our residential mortgage portfolio.

Radius is limited to providing residential mortgages of no more than 80% of the collateral value. Lending at a higher loan-to-value (LTV) is permitted but requires default insurance. The insurance is contractual coverage that protects Radius's real estate secured lending portfolio against potential losses caused by borrower default. Default insurance can be provided by either government backed entities or other approved private mortgage insurers. Currently Radius uses Canada Mortgage and Housing Corporation (CMHC) and Sagen to provide mortgage default insurance.

A Home Equity Line of Credit (HELOC) is a form of non-amortizing (revolving) credit that is secured by a residential property. Unlike a traditional residential mortgage, most HELOCs are not structured to fit a predetermined amortization, although regular, minimum periodic payments are required. Radius Credit Union is limited to providing HELOCs of no more than 65% of the collateral value.

To determine the potential impact of an economic downturn, which may result in an increase in defaults and a decrease in housing prices, Radius performs stress tests. The stress testing uses historical delinquency and write-off information over the past 5 years. Our results show that in an economic downturn, Radius's capital position would be sufficient to absorb residential mortgage and HELOC losses.

**Residential Mortgage Loan Portfolio**

|             |    | 2023 %     |        | 2022 % |            | Change | %                 |
|-------------|----|------------|--------|--------|------------|--------|-------------------|
| Insured     | \$ | 18,702,491 | 28.5%  | \$     | 18,495,141 | 29.9%  | \$ 207,350 0.3%   |
| Uninsured   | \$ | 47,030,797 | 71.5%  | \$     | 43,310,943 | 70.1%  | \$ 3,719,853 6.0% |
| HELOC       | \$ | -          | 0.00%  | \$     | -          | 0.00%  | \$ - 0.0%         |
| Total Loans | \$ | 65,733,288 | 100.0% | \$     | 61,806,084 | 100.0% | \$ 3,927,203 6.4% |

**Residential Mortgage Term Loan Portfolio by Amortization**

| Amortization Range    | Number | Mortgage         |                |                 |
|-----------------------|--------|------------------|----------------|-----------------|
|                       |        | Balance          | % of Portfolio | Average Balance |
| Less than 10 years    | 120    | \$ 9,544,964.29  | 14.5%          | \$ 79,541.37    |
| 10-15 years           | 60     | \$ 6,722,678.85  | 10.2%          | \$ 112,044.65   |
| 15-20 years           | 111    | \$ 18,182,931.94 | 27.7%          | \$ 163,810.20   |
| 20-25 years           | 144    | \$ 31,282,712.42 | 47.6%          | \$ 217,241.06   |
| greater than 25 years | 0      | \$ -             | 0.0%           | \$ -            |
|                       | 435    | \$ 65,733,287.50 | 100.0%         | \$ 151,111.01   |

**Residential Mortgage Portfolio by Province**

| Amortization Range | Number | Mortgage         |                |                 |
|--------------------|--------|------------------|----------------|-----------------|
|                    |        | Balance          | % of Portfolio | Average Balance |
| Saskatchewan       | 435    | \$ 65,733,287.50 | 100.0%         | \$ 151,111.01   |
| Alberta            | 0      | \$0.00           | 0.0%           | \$0.00          |
| British Columbia   | 0      | \$0.00           | 0.0%           | \$0.00          |
| Ontario            | 0      | \$0.00           | 0.0%           | \$0.00          |
| Manitoba           | 0      | \$0.00           | 0.0%           | \$0.00          |
| New Brunswick      | 0      | \$0.00           | 0.0%           | \$0.00          |
| Nova Scotia        | 0      | \$0.00           | 0.0%           | \$0.00          |
|                    | 435    | \$ 65,733,287.50 | 100%           | \$ 151,111.01   |

**Capital Management**

The fundamental strength of a credit union is the level of capital it holds to protect against normal, anticipated, and unexpected business events. Credit Union Deposit Guarantee Corporation (CUDGC), regulator of Saskatchewan credit unions, prescribes capital adequacy measures and minimum capital requirements to ensure the strength of the credit union system.

Radius Credit Union recognizes the importance and significance of capital management and has worked to ensure strength in this area. In this regard a Capital Plan is approved annually for the purpose of identifying the optimal capital ranges for our credit union and our plans to attain the identified goal. Too much capital would indicate that the credit union is not generating sufficient return on its capital; too little capital restricts the ability to grow and generate returns, it also increases the risk of having insufficient funds to protect against unexpected losses or liquidity needs. The Credit Union relies on profitability to grow its capital position and holds its total capital in retained earnings. Both balance

sheet growth and profitability affect the Credit Union's capital ratios. The Credit Union retains a portion of its annual earnings to meet its capital objectives.

We manage capital in accordance with our capital management plan and board approved capital policies with a goal to achieve and exceed regulatory minimums, maintain an optimal level of capital, meet operational requirements, absorb unexpected losses, implement long term strategic plans and signal financial strength. The capital plan is developed in accordance with the regulatory capital framework and is regularly reviewed and approved by the Board of Directors. All risks are assessed annually through our Risk Management process. Regular reporting to the Board of Directors and the regulator is monitored through our audit process.

Changes in capital are due to the growth in assets as well as the increase in our loan portfolio. Radius Credit Union has historically focused on traditional financial services and managed a moderate level of risk in its loan and investment portfolio. The dollars in retained earnings have increased by just over \$7.64 million. This has resulted in an increase in all our capital ratios. The Common Tier 1 Equity at the end of the year was 13.43% compared to 12.80% in 2022. Risk Weighted Capital was 14.65% compared to 13.79% in the prior year; and the Leverage Ratio has increased from 7.89% to 8.38%.

The Capital Plan outlines strategies to ensure the minimum target levels are met. There are several key measures of capital which value both the amount and the quality of capital holdings. As of the end of 2023 Radius Credit Union exceeds all capital measurements.





# MARKET CODE

Radius Credit Union voluntarily adheres to the Credit Union Market Code. This code has been jointly developed by Saskatchewan Credit Unions, SaskCentral and Deposit Guarantee Corporation to ensure the protection of credit union members. The code sets forth guidelines for the following areas:

- ✓ Complaint handling, which outlines the process for dealing with all complaints regarding our services to you and our product lines
- ✓ Fair sales by outlining the roles and relationship of staff to all members in accordance with the financial services agreement
- ✓ Financial planning process to advise members on the risks and benefits associated with financial planning services
- ✓ Privacy to protect the interests of those who do business with Radius Credit Union. Privacy is the practice of ensuring all member information is kept confidential and used only for the purpose for which it was gathered
- ✓ Professional standards to preserve a positive image of Radius Credit Union among members and communities
- ✓ Financial reporting to adhere to business and industry standards
- ✓ Capital management to ensure our capital structure aligns with our risk philosophy
- ✓ Governance practices to adhere to the intent and stipulation of our corporate bylaws, which are approved by our membership
- ✓ Risk management to ensure all risks are measured and managed in an acceptable fashion

# PRIVACY CODE

Credit unions in Canada have a long history of respecting the privacy of their members. As a co-operative financial institution, we are committed to developing policies, procedures and service offerings that address privacy concerns. We continue to protect your privacy and your right to control the collection, use and disclosure of your personal information. We have procedures in place that guide our employees and directors in maintaining confidentiality.

We are committed to keeping your personal information accurate, confidential, secure and private. Your credit union board of directors has adopted the Credit Union Code for the Protection of Personal Information. Our employees understand the importance of this Privacy Code based on ten interrelated principals of accountability, identifying purposes, consent, limiting collection, limiting use, disclosure, retention, accuracy, safeguards, openness, individual access, and compliance and follow them carefully.

## Our Management Team & Staff

It is through our employees that we are able to build an organization that offers strong financial products and service with competency, courtesy and concern for you, our members.

Radius Credit Union has an experienced management team. Executive Management is responsible to oversee the operations of the credit union within the context of strategies and policies approved by the Board, and for developing processes that identify, measure, monitor and control risks.

Our Executive Management team consists of four positions:

- Chief Executive Officer (CEO) – Ted Struthers – responsible for the oversight of all areas of the operation, reports monthly to the board of directors and annually to the members at the AGM. Ted fills this position with 43 years of experience.
- Chief Finance & Risk Officer (CFO/CRO) – Dirk Balon – responsible for finance, risk management, compliance & technology functions. Dirk fills this position with almost 33 years of experience.
- Manager of Governance & Communications – Kimberley Olfert– responsible for governance, communications, human resources and organizational development. Kimberley fills this position with 26 years of experience and a Bachelor of Commerce from the University of Saskatchewan.
- Manager of Retail Operations – Derek Hoag - responsible for managing all retail functions of the Credit Union including both the deposit and lending departments. Derek fills the position with almost 33 years of Credit Union experience.

The executive team convenes regularly to strategize on our present and future structure, striving to enhance service delivery for our members and offer the services in the methods you want. Operational leaders from all branches and departments collectively form the Retail Management team. Over the past two years, our strong commitment to professional growth has resulted in an unprecedented number of internal promotions, significantly expanding both the size and expertise of the Radius team. The entire staff team is listed here:

| Name                  | Position                                 | Years of CU Service |
|-----------------------|--|---------------------|
| <b>ADMINISTRATION</b> |  |                     |
| Ted Struthers         | Chief Executive Officer (CEO)            | 43                  |
| Kimberley Olfert      | Manager of Governance & Communications   | 26                  |
| Derek Hoag            | Manager of Retail Operations             | 33                  |
| Dirk Balon            | Chief Finance & Risk Officer             | 33                  |
| Adele Terrett         | Administrative Support Specialist        | 16                  |
| Brenna Scott          | Accounting and Administration Specialist | 11                  |
| Roxanne Wiles         | Manager of Lending Services              | 35                  |
| Sandra Scott          | Manager of Wealth & Investment Services  | 43                  |
| Michelle Leonard      | HR & Marketing Coordinator               | 11                  |
| Kayla Dale            | Marketing Specialist                     | 4                   |
| Meagan Metke          | HR & Marketing Admin. Assistant          | 12                  |

|                    |  |    |
|--------------------|--|----|
| Courtney Lanouette | Executive Assistant                                | 4  |
| Larry Lillejord    | Technology Consultant                              | 51 |
| Sheila Hildebrandt | Senior Financial Analyst                           | 35 |
| Bill Smith         | Manager of Information Technology Services         | 16 |
| Hilary Soita       | Technology Analyst                                 | 1  |
| Carlie Henheffer   | Internal Lending Support Representative<br>(Leave) | 1  |
| Justin Neufeldt    | Loan Support Team Lead/Admin Support<br>Specialist | 6  |
| Gary Richardson    | Loan Clerk   | <1 |
| Janelle Becker     | Loan Clerk   | <1 |

| <b>Name</b> | <b>Position</b> | <b>Years of CU Service</b> |
|-------------|-----------------|----------------------------|
|-------------|-----------------|----------------------------|

**AVONLEA BRANCH**

|                |  |    |
|----------------|--|----|
| Denise Mohr    | Lending Service Representative                                   | 8  |
| Dianna Weed    | Regional Member Service Supervisor (Avonlea,<br>Ogema & Pangman) | 16 |
| Rebecca Herman | MSR/Investment Specialist Trainee                                | 2  |
| Kristi Cobbe   | Member Service Representative                                    | <1 |

| <b>Name</b> | <b>Position</b> | <b>Years of CU Service</b> |
|-------------|-----------------|----------------------------|
|-------------|-----------------|----------------------------|

**CEYLON BRANCH**

|                  |                                |    |
|------------------|--------------------------------|----|
| Cheryl Rowland   | Lending Service Representative | 29 |
| Elizabeth Colbow | Member Service Representative  | 1  |

**EARL GREY BRANCH**

|                   |  |    |
|-------------------|--|----|
| Lynnette Houston  | Business Development Manager             | 50 |
| Kathy Mohr        | Lending Service Representative           | 22 |
| Tiffany McDougall | Lending Service Representative           | 8  |
| Debbie Nixon      | Senior Member Service Representative     | 26 |
| Tianna Wilde      | Financial Service Representative Trainee | 2  |

| <b>Name</b> | <b>Position</b> | <b>Years of CU Service</b> |
|-------------|-----------------|----------------------------|
|-------------|-----------------|----------------------------|

**OGEMA BRANCH**

|                 |  |    |
|-----------------|--|----|
| Travis Leonard  | Business Development Manager (Ogema,<br>Avonlea & Pangman) | 15 |
| Cheryl Dixon    | Lending Service Representative                             | 13 |
| Angel Macwan    | Lending Service Representative                             | 5  |
| Cara Olafson    | Member Service Representative                              | 8  |
| Kathy Nagy      | Member Service Representative                              | 22 |
| Katie MacDonald | Member Service Representative                              | 4  |
| Kelly Johnson   | Member Service Representative                              | 2  |

| Name                  | Position                      | Years of CU Service |
|-----------------------|-------------------------------|---------------------|
| <b>PANGMAN BRANCH</b> |                               |                     |
| Lindsay Johnson       | Member Service Representative | 6                   |
| Jacque Mallory        | Member Service Representative | 5                   |

| Name                  | Position   | Years of CU Service |
|-----------------------|--|---------------------|
| <b>RADVILE BRANCH</b> |  |                     |
| Charmaine Wudrick     | Business Development Manager (Radville & Ceylon)       | 7                   |
| Emile Mazenc          | Lending Service Representative                         | 46                  |
| Garnet Hoffart        | Lending Service Representative                         | 19                  |
| Amanda LaBatte        | Lending Service Representative Trainee                 | <1                  |
| Levi Woodard          | Investment Specialist                                  | <1                  |
| Taylor Kaufmann       | Regional Member Service Supervisor (Leave)             | 11                  |
| Lindsey Tuchscherer   | Regional Member Service Supervisor (Radville & Ceylon) | 3                   |
| Candace Schindel      | Member Service Representative                          | 15                  |
| Tara Doud             | Member Service Representative                          | 1                   |
| Monica Doud           | Member Service Representative                          | 1                   |
| CeeJay Bacon          | Member Service Representative                          | <1                  |

| Name                  | Position                               | Years of CU Service |
|-----------------------|--|---------------------|
| <b>TORQUAY BRANCH</b> |  |                     |
| Pamela Groshong       | Business Development Manager           | 19                  |
| Katie Bloor           | Lending Service Representative Trainee | 1                   |
| Sherry Hansen Stepp   | Member Service Representative          | 10                  |
| Alesha Stanley        | Member Service Representative          | 2                   |

| Name                  | Position                      | Years of CU Service |
|-----------------------|-------------------------------|---------------------|
| <b>TRIBUNE BRANCH</b> |                               |                     |
| Dianne Chapman        | Business Development Manager  | 44                  |
| Nicki Berg            | Member Service Representative | 21                  |
| Roseanna Stendall     | Member Service Representative | 11                  |
| Darcie Ward           | Member Service Representative | 1                   |
| Tamara Tkachuk        | Member Service Representative | 1                   |



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# Corporate Social Responsibility

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As part of our mandate of working together to build better communities the credit union has maintained a local presence, engaged in environmentally friendly initiatives, contributed to various organizations, and been involved in various events as listed below. Not only are we, as an organization, committed to growing and developing our communities, our staff embrace the value of community as shown through their commitment to community involvement and volunteerism.

## Local presence:

- ✓ The credit union has eight physical branches located in Avonlea, Ceylon, Earl Grey, Ogema, Pangman, Radville, Torquay and Tribune, 3 of our branches offer 24-hour ATM service to our communities.
- ✓ We have employed 60 local people; this contributed \$4,200,918.42 in payroll to our local communities.
- ✓ Our staff and our board commit many hours of their own time to local government, service clubs, sports teams, churches and committees; many are in executive positions with these organizations. Our staff contributed over 2,700 hours of volunteer time into our local communities and many more to our extended communities.

## Environmental Initiatives:

- ✓ We recycled our cans and bottles and donated the proceeds to Minor Ball, Minor Hockey and the local Libraries.
- ✓ We have moved towards a paperless retention system where possible and work towards reducing our footprint on the environment.
- ✓ Energy efficient lighting and heating are being utilized where possible.

## Donations and Contributions:

- ✓ Over the past year Radius Credit Union made cash and prize donations totaling over \$45,000.
- ✓ Three post-secondary scholarships of \$1,000 each awarded to local graduates.
- ✓ The following is a list of the clubs, organizations and events that have benefited over the past year:

- ✓ High School Scholarships
- ✓ Telemiracle
- ✓ Community Calendars
- ✓ Local hockey rinks, teams and tournaments
- ✓ Local schools/school groups
- ✓ Local Daycare committees
- ✓ Seniors Centers/clubs
- ✓ Golf Tournaments & Clubs
- ✓ Dance Clubs
- ✓ Minor Ball
- ✓ Royal Canadian Legion local branches
- ✓ Skating Clubs
- ✓ Curling Clubs & Bonspiels
- ✓ Local Regional Parks
- ✓ Local Recreational Committees
- ✓ Local Regional Libraries
- ✓ Local Agriculture & Livestock Societies
- ✓ South Central Spring Classic
- ✓ Community Fundraising Auctions
- ✓ Youth Summer Camp
- ✓ Local Fall Suppers
- ✓ Big Muddy Stampede
- ✓ Ladies Night Community Fundraisers
- ✓ Borderland Music Festival
- ✓ Local Museums
- ✓ Lions Clubs
- ✓ SK CU's Young Leaders
- ✓ Local 4H groups
- ✓ Local Swimming Pools
- ✓ Local Secondhand Stores
- ✓ Local fire departments
- ✓ Torquay Community Center
- ✓ Rink Boards
- ✓ Dr. Brown Memorial Fundraiser
- ✓ Prairie Pride Community Centre
- ✓ Fishing Derbies
- ✓ Town Councils
- ✓ YouthBiz Entrepreneurship Competition
- ✓ Ogema Grandstand Restoration
- ✓ Numerous community clubs, boards & organizations
- ✓ PLUS various other donor & volunteer recipients



# 2023 SPECIAL EVENTS



# HOLIDAYS 2023





# FUN WITH FATCAT





## SOURIS VALLEY DAYCARE DONATION

## OGEMA GRANDSTAND RESTORATION DONATION



## AVONLEA COMMUNITY EARLY LEARNING CENTRE DONATION



**PRAIRIE PRIDE  
COMMUNITY  
CENTRE  
DONATION**



**CEYLON FIRE  
DEPARTMENT  
DONATION**



**OUNGRE LIBRARY  
DONATION**

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# Audit Committee Report

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The Audit Committee for 2023 was Blair Kotz, Brenda Mazer, Rick Williams, Ken Bourassa and Rob Vermeulen.

The Audit Committee's purpose is to ensure an independent review of the credit union's operation in the areas deemed necessary to maintain the integrity of financial data, adequacy of internal controls and adherence to *The Credit Union Act, 1998* and our policies.

The committee directs, reviews and approves the letter of engagement for the external auditor (MNP) and internal audit (Brightside Consulting Services), annual audit fees, audit plans and scope of the audits before the auditors commence work for the current year. The committee reviews the performance of the internal and external auditors and makes a recommendation to the Board of Directors and the membership at the Annual General Meeting on the appointment of the external auditor for the ensuing year.

MNP (External Audit) and Brightside Consulting Services (Internal Audit) have all acknowledged that Radius Credit Union meets or exceeds the audit results for credit unions of similar size.

The audit committee was pleased with the reporting provided by MNP for the 2023 year. The committee would recommend to the membership that we appoint MNP as our auditors for the 2024 fiscal year.

Blair Kotz, Chairman  
Audit Committee



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# Nomination Committee Report

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The Nomination Committee for 2023 was Ken Bourassa, Brenda Mazer, Dawn Butz and Rick Williams. The purpose of the Nomination Committee is to oversee the annual nomination and election of directors for the Radius Credit Union. The Committee's role is to ensure there are sufficiently qualified nominees to fill each vacancy on the board.

There are three terms expiring in April 2024, namely from District One Keith Bacon and Mark Mellon and from District Two Blair Kotz.

Both Blair and Mark agreed to let their names stand for another term. As previously mentioned, Keith has decided to not stand for re-election. We have received two further nominations for District One – Codie Nagy and Jessica Nixon. The voting by membership and election of two directors for District One will take place at the AGM in Torquay on April 17, 2023.

Congratulations to Blair Kotz he is the successful director for District Two.

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| <b>Name in Full</b> | <b>Place of Residence</b> | <b>Expiry of Term</b> |
|---------------------|---------------------------|-----------------------|
| Dawn Butz           | Earl Grey, SK (D1)        | 2026                  |
| Brenda Mazer        | Ogema, SK (D1)            | 2026                  |
| Gloria Kirkpatrick  | Avonlea, SK (D1)          | 2025                  |
| Mark Mellon         | Ogema, SK (D1)            | 2024                  |
| Keith Bacon         | Ogema, SK (D1)            | 2024                  |
| Ken Bourassa        | Radville, SK (D2)         | 2026                  |
| Blair Kotz          | Radville, SK (D2)         | 2024                  |
| Raymond Barbarin    | Radville, SK (D2)         | 2025                  |
| Rob Vermeulen       | Radville, SK (D2)         | 2025                  |
| Steven Berg         | Bromhead, SK (D3)         | 2025                  |
| Rick Williams       | Tribune, SK (D3)          | 2026                  |

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Ken Bourassa, Chairman  
Nominating Committee





# CREDIT UNION DEPOSIT GUARANTEE CORPORATION

ANNUAL REPORT MESSAGE 2023

**January 2024**

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## Deposits Fully Guaranteed

Credit Union Deposit Guarantee Corporation (the Corporation) functions as the deposit guarantor for Saskatchewan credit unions and serves as the primary regulator for credit unions and Credit Union Central of Saskatchewan (SaskCentral). Collectively, these entities are referred to as Provincially Regulated Financial Institutions or “PRFIs”. The Corporation operates under provincial legislation, namely, The Credit Union Act, 1998 and The Credit Union Central of Saskatchewan Act, 2016. The responsibility for overseeing the Corporation is assigned to the Registrar of Credit Unions at the Financial and Consumer Affairs Authority of Saskatchewan as stipulated by provincial legislation.

Established in 1953, the Corporation holds the distinction of being the first deposit guarantor in Canada, ensuring the successful guarantee of deposits. Through the promoting responsible governance and prudent management of capital, liquidity and guaranteeing deposits, the Corporation plays a crucial role in fostering confidence in Saskatchewan PRFIs.

For more information about the Corporation’s responsibilities and its role in promoting the strength and stability of Saskatchewan PRFIs, consult the Corporation’s web site at [www.cudgc.sk.ca](http://www.cudgc.sk.ca).

# QUICK FACTS

(AS OF DECEMBER 31, 2023, UNLESS OTHERWISE INDICATED)

## CREDIT UNION COUNT

As of January 1, 2024, there are 32 provincial credit unions and one federal credit union in communities across Saskatchewan.



## SASKATCHEWAN ASSETS

Saskatchewan provincial credit union assets reached over \$26.4 billion with revenue of over \$1.3 billion.



## BOARD MEMBERS

There are more than 300 board members who are locally elected by members of each credit union to provide strategic direction to their management teams.

## FULL GUARANTEE

Funds held on deposit in Saskatchewan credit unions are fully guaranteed through the Credit Union Deposit Guarantee Corporation. The full guarantee is made possible through a comprehensive deposit protection regime that is focused on prevention.



## LENDING AMOUNTS

Provincial credit union lending amounts were over \$19.7 billion.



# QUICK FACTS

(AS OF DECEMBER 31, 2023, UNLESS OTHERWISE INDICATED)



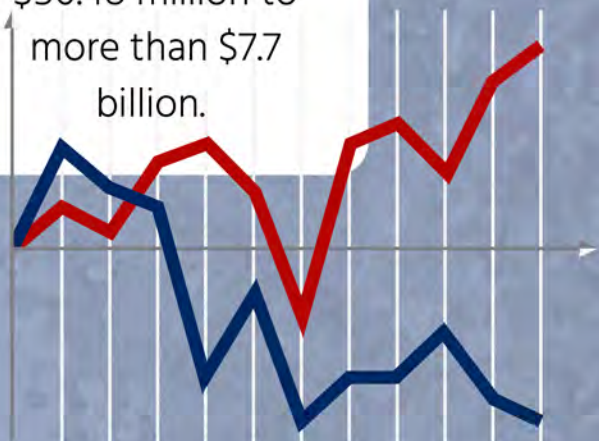
## PATRONAGE EQUITY

In 2023, Saskatchewan provincial credit unions returned over \$7 million to their members in the form of patronage equity contribution and dividends.

## ASSET SIZE

As independent financial institutions owned and controlled by their members, provincial credit unions are shaped by community needs.

Saskatchewan provincial credit unions range in asset size from \$50.48 million to more than \$7.7 billion.



## ECONOMY

Provincial credit unions are a major contributor to Saskatchewan's economy, employing close to 3000 people.



## MEMBER COUNT

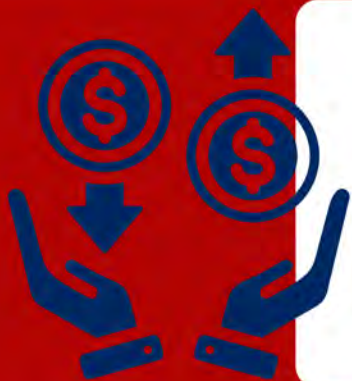
Provincial credit unions offer financial products and services to nearly 445,000 members.





# RADIUS CREDIT UNION FACTS

(AS OF DECEMBER 31, 2023, UNLESS OTHERWISE INDICATED)



## PATRONAGE & EQUITY

With our success in 2023, we were able to return \$1,030,714 to Radius Credit Union members in the form of patronage payments and equity contributions. Over the past 5 years we have paid our members a total of \$2,502,768!

## ASSET SIZE

With total managed assets over \$600 million Radius Credit Union is currently the 9th largest credit union in Saskatchewan and sits 66th in all of Canada.

## ECONOMY

Radius Credit Union prides ourselves of being a top employer in our communities, currently employing 60 staff members.



## MEMBER COUNT

Radius Credit Union offers a full line of financial products & services to over 5700 members through our eight branch locations.



## VOLUNTEERISM

In 2023 Radius Credit Union employees contributed over 2700 hours of volunteer time in our local communities, and many more hours outside of our branch communities.



**Radius Credit Union Limited**  
**Financial Statements**  
*December 31, 2023*

**Radius Credit Union Limited**  
**Contents**

*For the year ended December 31, 2023*

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## Management's Responsibility

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To the Members of Radius Credit Union Limited:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with International Financial Reporting Standards and ensuring that all information in the annual report is consistent with the statements. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Directors and Audit Committee are composed primarily of Directors who are neither management nor employees of the Credit Union. The Board is responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial information included in the annual report. The Audit Committee fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management, internal auditors, and external auditors. The Committee is also responsible for recommending the appointment of the Credit Union's external auditors.

MNP LLP is appointed by the members to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Committee and management to discuss their audit findings.

March 28, 2024



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Chief Executive Officer

To the Members of Radius Credit Union Limited:

## Opinion

We have audited the financial statements of Radius Credit Union Limited (the "Credit Union"), which comprise the statement of financial position as at December 31, 2023, and the statements of comprehensive income, changes in members' equity and cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Credit Union as at December 31, 2023, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards.

## Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Credit Union in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Credit Union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Credit Union or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Credit Union's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Credit Union's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Credit Union's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Credit Union to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Regina, Saskatchewan

March 28, 2024

*MNP LLP*

Chartered Professional Accountants


# Radius Credit Union Limited

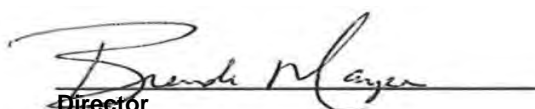
## Statement of Financial Position

*As at December 31, 2023*

|   | 2023               | 2022               |
|---|--------------------|--------------------|
| <b>Assets</b>                                   |                    |                    |
| Cash and cash equivalents (Note 6)              | 12,841,651         | 15,087,188         |
| Investments (Note 7)                            | 250,834,731        | 209,427,871        |
| Members loan receivable (Note 8)                | 315,006,685        | 284,751,920        |
| Other assets (Note 9)                           | 1,018,551          | 5,988,106          |
| Property and equipment (Note 10)                | 1,749,987          | 1,219,736          |
|   | <b>581,451,605</b> | <b>516,474,821</b> |
| <b>Liabilities</b>                              |                    |                    |
| Member deposits (Note 12)                       | 529,539,286        | 473,450,630        |
| Income taxes payable                            | 376,265            | 228,761            |
| Other liabilities (Note 13)                     | 1,713,800          | 1,755,130          |
| Membership shares and equity accounts (Note 15) | 3,524,071          | 2,387,394          |
|   | <b>535,153,422</b> | <b>477,821,915</b> |
| <br><b>Commitments</b> (Note 21)                |                    |                    |
| <br><b>Members' equity</b>                      |                    |                    |
| Retained earnings                               | 38,725,087         | 34,669,364         |
| Contributed surplus (Note 5)                    | 7,573,096          | 3,983,542          |
|   | <b>46,298,183</b>  | <b>38,652,906</b>  |
|   | <b>581,451,605</b> | <b>516,474,821</b> |

Approved on behalf of the Board

  
\_\_\_\_\_  
Director

  
\_\_\_\_\_  
Director

The accompanying notes are an integral part of these financial statements

# Radius Credit Union Limited

## Statement of Comprehensive Income

*For the year ended December 31, 2023*

|   | <b>2023</b>       | <b>2022</b>       |
|---|-------------------|-------------------|
| <b>Interest income</b>  |                   |                   |
| Member loans  | 14,581,345        | 11,074,407        |
| Investments   | 9,941,871         | 9,878,877         |
|   | <b>24,523,216</b> | <b>20,953,284</b> |
| <b>Interest expense</b>   |                   |                   |
| Member deposits   | 11,348,256        | 4,831,967         |
| Borrowed money  | 22,948            | 8,270             |
|   | <b>11,371,204</b> | <b>4,840,237</b>  |
| <b>Gross financial margin</b>   | <b>13,152,012</b> | <b>16,113,047</b> |
| <b>Other income</b>   | <b>1,610,401</b>  | <b>1,267,331</b>  |
|   | <b>14,762,413</b> | <b>17,380,378</b> |
| <b>Operating Expenses</b>   |                   |                   |
| Administration  | 1,949,639         | 1,688,848         |
| Member security   | 469,543           | 415,776           |
| Occupancy   | 291,942           | 240,994           |
| Organizational  | 134,180           | 99,739            |
| Personnel   | 5,102,056         | 3,934,814         |
|   | <b>7,947,360</b>  | <b>6,380,171</b>  |
| <b>Income before provision for impaired loans, patronage refund, and provision for income taxes</b> | <b>6,815,053</b>  | <b>11,000,207</b> |
| <b>Provision for impaired loans</b> <i>(Note 8)</i>   | <b>227,245</b>    | <b>340,000</b>    |
| <b>Patronage refund</b> <i>(Note 16)</i>  | <b>1,030,714</b>  | <b>1,269,150</b>  |
| <b>Income before provision for income taxes</b>   | <b>5,557,094</b>  | <b>9,391,057</b>  |
| <b>Provision for income taxes</b> <i>(Note 14)</i>  |                   |                   |
| Current   | 1,572,521         | 1,118,140         |
| Deferred  | (71,150)          | 2,399             |
|   | <b>1,501,371</b>  | <b>1,120,539</b>  |
| <b>Comprehensive income</b>   | <b>4,055,723</b>  | <b>8,270,518</b>  |

*The accompanying notes are an integral part of these financial statements*



**Radius Credit Union Limited**  
**Statement of Changes in Members' Equity**  
*For the year ended December 31, 2023*

|  | <i>Contributed<br/>surplus</i> | <i>Retained<br/>earnings</i> | <i>Total members'<br/>equity</i> |
|--|--------------------------------|------------------------------|----------------------------------|
| <b>Balance December 31, 2021</b>                                 | <b>3,983,542</b>               | <b>26,398,846</b>            | <b>30,382,388</b>                |
| Comprehensive income   | -                              | <b>8,270,518</b>             | <b>8,270,518</b>                 |
| <b>Balance December 31, 2022</b>                                 | <b>3,983,542</b>               | <b>34,669,364</b>            | <b>38,652,906</b>                |
| Comprehensive income   | -                              | <b>4,055,723</b>             | <b>4,055,723</b>                 |
| Contributed surplus resulting from business combination (Note 5) | <b>3,589,554</b>               | -                            | <b>3,589,554</b>                 |
| <b>Balance December 31, 2023</b>                                 | <b>7,573,096</b>               | <b>38,725,087</b>            | <b>46,298,183</b>                |

*The accompanying notes are an integral part of these financial statements*

# Radius Credit Union Limited

## Statement of Cash Flows

*For the year ended December 31, 2023*

|  | <b>2023</b>         | <b>2022</b>         |
|--|---------------------|---------------------|
| <hr/>  |                     |                     |
| <b>Cash provided by (used for) the following activities</b>                |                     |                     |
| <b>Operating activities</b>  |                     |                     |
| Interest received from members' loans                                      | 13,896,903          | 10,822,054          |
| Interest and dividends received from investments                           | 14,627,526          | 3,783,544           |
| Other income received  | 1,610,401           | 1,666,924           |
| Net change in member deposits  | 15,627,606          | 26,223,162          |
| Net change in member loans receivable                                      | (7,484,079)         | (14,459,281)        |
| Payments to suppliers and employees  | (8,799,241)         | (6,154,830)         |
| Interest paid on deposits  | (8,125,490)         | (4,138,987)         |
| Interest paid on borrowed money  | (22,948)            | (8,270)             |
| Income taxes paid  | (1,439,249)         | (1,058,310)         |
|  | <hr/>               | <hr/>               |
|  | <b>19,891,429</b>   | <b>16,676,006</b>   |
| <b>Financing activities</b>  |                     |                     |
| Net change in membership shares and equity accounts                        | 1,132,787           | (75,208)            |
|  | <hr/>               | <hr/>               |
|  | <b>1,132,787</b>    | <b>(75,208)</b>     |
| <b>Investing activities</b>  |                     |                     |
| Purchases of property and equipment <i>(Note 10)</i>                       | (507,092)           | (265,170)           |
| Net change in investments  | (26,036,037)        | (25,975,624)        |
| Proceeds from disposal of property and equipment                           | -                   | 152,367             |
| Cash and cash equivalents acquired in business combination <i>(Note 5)</i> | 3,273,376           | -                   |
|  | <hr/>               | <hr/>               |
|  | <b>(23,269,753)</b> | <b>(26,088,427)</b> |
| <b>Decrease in cash and cash equivalents</b>                               | <b>(2,245,537)</b>  | <b>(9,487,629)</b>  |
| <b>Cash and cash equivalents, beginning of year</b>                        | <b>15,087,188</b>   | <b>24,574,817</b>   |
|  | <hr/>               | <hr/>               |
| <b>Cash and cash equivalents, end of year</b>                              | <b>12,841,651</b>   | <b>15,087,188</b>   |

*The accompanying notes are an integral part of these financial statements*

**1. Reporting entity**

Radius Credit Union Limited (the "Credit Union") was formed pursuant to the Credit Union Act, 1998 of SK ("SK") ("the Act") and operates seven Credit Union branches.

The Credit Union serves members and non-members in Ogema, Radville, Ceylon, Avonlea, Pangman, Torquay, Tribune and Earl Grey, Saskatchewan and their surrounding communities. The address of the Credit Union's registered office is 313 Main Street, Ogema, SK.

The Credit Union operates principally in personal and commercial banking in SK. Operating branches are similar in terms of products and services provided, methods used to distribute products and services, types of members and the nature of the regulatory environment.

The Credit Union conducts its principal operations through various branches, offering products and services including deposit business, individual lending, and independent business and commercial lending. The deposit business provides a wide range of deposit and investment products and sundry financial services to all members. The lending business provides a variety of credit products and services designed specifically for each particular group of borrowers. Other business comprises business of a corporate nature such as investment, risk management, asset liability management, treasury operations and revenue and expenses not expressly attributed to the business units.

**Statement of compliance**

The financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") and interpretations adopted by the International Accounting Standards Board ("IASB").

The financial statements were approved by the Board of Directors and authorized for issue on March 28 2024.

**2. Change in accounting policies**

**Standards and Interpretations effective in the current period**

The Credit Union adopted amendments to the following standards, effective January 1, 2023. Adoption of this amendment resulted in the Credit Union disclosing material policy information instead of significant accounting policy information. This resulted in removing those policies that are not deemed material.

- IAS 1 Presentation of financial statements

**3. Basis of preparation**

**Basis of measurement**

The financial statements have been prepared using the historical cost basis except for financial instruments classified as fair value through profit or loss (FVTPL).

**Functional and presentation currency**

These financial statements are presented in Canadian dollars, which is the Credit Union's functional currency.

**Significant accounting judgments, estimates and assumptions**

The preparation of the Credit Union's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of income, expenses, assets and liabilities, at the reporting date. These estimates and assumptions have been made using careful judgment; however, uncertainties could result in outcomes that would require a material adjustment to the carrying amount of the asset or liability affected in the future.

The estimates and underlying assumptions are prepared based on management's best knowledge of current events and actions that the Credit Union may undertake in the future. These estimates and underlying assumptions are reviewed on an ongoing basis and revisions to accounting estimates are recognized prospectively in comprehensive income in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

**3. Basis of preparation** *(Continued from previous page)*

Key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date are discussed below.

By their nature, these estimates are subject to measurement uncertainty, and the effect on the financial statements from changes in such estimates in future years could be material.

**Key assumptions in determining the allowance for expected credit losses**

At each reporting period, financial assets are assessed to determine whether their credit risk has increased significantly since initial recognition. In determining whether credit risk has significantly increased, management develops a number of assumptions about the following factors which impact the borrowers' ability to meet debt obligations:

- Expected significant increase in unemployment rates, interest rates and other economic circumstances
- Declining revenues, working capital deficiencies, increases in statement of financial position leverage and liquidity
- Expected or actual changes in internal credit ratings of the borrowers or external credit ratings of the instrument
- The correlation between credit risk on all lending facilities of the same borrower
- Changes in the value of the collateral supporting the obligation or in the quality of third-party guarantees or credit enhancements

Significant judgments, estimates and assumptions are required when calculating the expected credit losses of financial assets. In measuring the 12-month and lifetime expected credit losses, management makes assumptions about prepayments, the timing and extent of missed payments or default events. In addition, management makes assumptions and estimates about the impact that future events may have on the historical data used to measure expected credit losses.

In estimating expected credit losses, the Credit Union develops a number of assumptions as follows:

- The period over which the Credit Union is exposed to credit risk, considering for example, prepayments, extension options and demand features
- The probability-weighted outcome, including identification of scenarios that specify the amount and timing of the cash flows for particular outcomes and the estimated probability of those outcomes
- The risk of default occurring on loans during their expected lives and during the next 12 months after the reporting date
- Expected cash short falls including recoveries, costs to recover and the effects of any collateral or other credit enhancements
- Estimates of effective interest rates used in incorporating the time value of money
- Effects of economic changes such as inflation and rising interest rates on specific sectors to which the Credit Union has credit exposures

The above assumptions are based on historical information and adjusted for current conditions and forecasts of future economic conditions. The Credit Union determines adjustments needed to its historical assumptions by monitoring the correlation of the probability of default and loss rates with the following economic variables:

- Interest rates
- Unemployment rates
- Gross domestic product
- Inflation
- Loan to value ratios
- Housing price indicators

The estimate of expected credit losses reflects an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes that are neither best-case nor worse-case scenarios. The Credit Union uses judgment to weight these scenarios.

**3. Basis of preparation** *(Continued from previous page)*

***Classification of financial assets***

Classification of financial assets requires management to make judgments regarding the business model under which the Credit Union's financial assets are held and whether contractual cash flows consist solely of payments of principal and interest. Management has determined that the penalty to exercise prepayment features embedded in certain loans made to retail customers do not result in payments that are not solely payments of principal and interest because they represent reasonable additional compensation for early termination of the contract.

***Income taxes***

The Credit Union periodically assesses its liabilities and contingencies related to income taxes for all years open to audit based on the latest information available. For matters where it is probable that an adjustment will be made, the Credit Union records its best estimate of the tax liability including the related interest and penalties in the current tax provision. Management believes that they have adequately provided for the probable outcome of these matters; however, the final outcome may result in a materially different outcome than the amount included in the tax liabilities.

***Deferred taxes***

The calculation of deferred tax is based on assumptions, which are subject to uncertainty as to timing and which tax rates are expected to apply when temporary differences reverse. By their nature, these estimates are subject to measurement uncertainty, and the effect on the financial statements from changes in such estimates in future years could be material.

***Fair value of unquoted equity instruments***

The Credit Union has assessed that the fair values of its SaskCentral, Concentra Bank (operating as Wyth Financial), and National Consulting shares approximate its cost based on the terms that the equity investments cannot be transferred, the shares cannot be sold, and new shares are issued at par value of all currently held shares.

**4. Material accounting policies**

The material accounting policies adopted in the preparation of the financial statements are set out below. The policies have been consistently applied to all the years presented, unless otherwise stated.

***Foreign currency translation***

Transactions denominated in foreign currencies are translated into the functional currency of the Credit Union at exchange rates prevailing at the transaction dates (spot exchange rates). Monetary assets and liabilities are translated at the exchange rates at the statement of financial position date. Exchange gains and losses on translation or settlement are recognized in comprehensive income for the current period.

***Revenue recognition***

Interest income is recorded on the accrual basis based on the effective interest rate applicable to the instrument, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition. The interest income is calculated by applying the effective interest rate to the gross carrying amount of the non-credit impaired financial assets. For credit-impaired financial assets the interest income is calculated by applying the effective interest rate to the amortized cost of the credit-impaired financial assets.

Other income includes service charges on products, transaction fees, other fees and commissions, which are recognized over the period the services are performed.

Dividend income is recorded in profit or loss when the Credit Union's right to receive payments is established, it is probable that the economic benefits associated with the dividend will flow to the Credit Union, and the amount of the dividend can be measured reliably.

**4. Material accounting policies** *(Continued from previous page)*

***Financial instruments***

***Financial assets***

**Recognition and initial measurement**

The Credit Union recognizes financial assets when it becomes party to the contractual provisions of the instrument. Financial assets are measured initially at their fair value plus, in the case of financial assets not subsequently measured at fair value through profit or loss, transaction costs that are directly attributable to their acquisition. Transaction costs attributable to the acquisition of financial assets subsequently measured at fair value through profit or loss are expensed in profit or loss when incurred.

**Classification and subsequent measurement**

On initial recognition, financial assets are classified and subsequently measured at amortized cost or fair value through profit or loss ("FVTPL"). The Credit Union determines the classification of its financial assets, together with any embedded derivatives, based on the business model for managing the financial assets and their contractual cash flow characteristics.

Debt instruments are classified as follows:

- Amortized cost - Assets that are held for collection of contractual cash flows where those cash flows are solely payments of principal and interest are measured at amortized cost. Interest revenue is calculated using the effective interest method and gains or losses arising from impairment, foreign exchange and derecognition are recognized in comprehensive income. Financial assets measured at amortized cost are comprised of cash and cash equivalents, SaskCentral liquidity and Concentra Bank term deposits, portfolio bonds, member loans receivable, and accounts receivable balances.
- Mandatorily at fair value through profit or loss - Assets that do not meet the criteria to be measured at amortized cost, or fair value through other comprehensive income, are measured at fair value through profit or loss. All interest income and changes in the financial assets' carrying amount are recognized in comprehensive income.

The Credit Union measures all equity investments at fair value. Changes in fair value are recorded in comprehensive income. Equity investments measured at fair value through profit or loss are comprised of SaskCentral shares, Concentra Bank preferred shares, National Consulting shares, and other equity investments.

Refer to Note 20 for more information about financial instruments held by the Credit Union, their measurement basis, and their carrying amount.

***Business model assessment***

The Credit Union assesses the objective of its business model for holding a financial asset at a level of aggregation which best reflects the way the business is managed and information is provided to management. Information considered in this assessment includes stated policies and objectives and how performance of the portfolio is evaluated.

***Contractual cash flow assessment***

The cash flows of financial assets are assessed as to whether they are solely payments of principal and interest on the basis of their contractual terms. For this purpose, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money, the credit risk associated with the principal amount outstanding, and other basic lending risks and costs. In performing this assessment, the Credit Union considers factors that would alter the timing and amount of cash flows such as prepayment and extension features, terms that might limit the Credit Union's claim to cash flows, and any features that modify consideration for the time value of money.

**Impairment**

The Credit Union recognizes a loss allowance for the expected credit losses associated with its financial assets, other than debt instruments measured at fair value through profit or loss and equity investments, as well as lease receivables, contract assets, and any financial guarantee contracts and loan commitments not measured at fair value through profit or loss. Expected credit losses are measured to reflect a probability-weighted amount, the time value of money, and reasonable and supportable information regarding past events, current conditions and forecasts of future economic conditions.

**4. Material accounting policies** *(Continued from previous page)*

For member loans receivable, the Credit Union records a loss allowance equal to the expected credit losses resulting from default events that are possible within the next 12-month period, unless there has been a significant increase in credit risk since initial recognition. For those financial assets for which the Credit Union assessed that a significant increase in credit risk has occurred, the Credit Union records a loss allowance equal to the expected credit losses resulting from all possible default events over the assets' contractual lifetime.

The Credit Union assesses whether a financial asset is credit-impaired at the reporting date. Regular indicators that a financial instrument is credit-impaired include significant financial difficulties as evidenced through borrowing patterns or observed balances in other accounts and breaches of borrowing contracts such as default events or breaches of borrowing covenants, requests to restructure loan payment schedules, etc. For financial assets assessed as credit-impaired at the reporting date, the Credit Union continues to recognize a loss allowance equal to lifetime expected credit losses.

Loss allowances for expected credit losses are presented in the statement of financial position as follows:

- For financial assets measured at amortized cost, as a deduction from the gross carrying amount of the financial assets;
- For loan commitments and financial guarantee contracts, as a provision; and
- For facilities with both a drawn and undrawn component where the Credit Union cannot separately identify expected credit losses between the two components, as a deduction from the carrying amount of the drawn component. Any excess of the loss allowance over the carrying amount of the drawn component is presented as a provision.

Financial assets are written off when the Credit Union has no reasonable expectations of recovering all or any portion thereof.

Refer to Note 19 for additional information about the Credit Union's credit risk management process, credit risk exposure and the amounts arising from expected credit losses.

**Derecognition of financial assets**

Financial assets are derecognized when the contractual rights to receive the cash flows from these assets have ceased to exist or when the Credit Union has transferred substantially all the risks and rewards of ownership of the assets.

Where substantially all of the risks and rewards of ownership of the financial asset are not retained or transferred, the Credit Union derecognizes the transferred asset only if it no longer controls the asset. Control is represented by the practical ability to sell the transferred asset without the need to impose additional restrictions. If the Credit Union retains control over the asset, it will continue to recognize the asset to the extent of its continuing involvement.

When a financial asset is derecognized, a gain or loss is recognized in net income for an amount equal to the difference between the carrying amount of the derecognized asset and the value of the consideration received, including any new assets and/or liabilities recognized.

Where substantially all risks and rewards of ownership have been transferred, or risks and rewards have neither been transferred nor retained and control of the financial asset has not been retained, the Credit Union derecognizes the financial asset. At the same time, the Credit Union separately recognizes as assets or liabilities the fair value of any rights and obligations created or retained in the transfer. Any difference between the carrying amount measured at the date of recognition and the consideration received is recognized in comprehensive income. Such transactions include syndication transactions resulting in transfers qualifying for derecognition.

**Modification of financial assets**

The Credit Union assesses the modification of terms of a financial asset to evaluate whether its contractual rights to the cash flows from that asset have expired in accordance with the Credit Union's derecognition policy.

When the modifications do not result in derecognition of the financial asset, the gross carrying amount of the financial asset is recalculated with any difference between the previous carrying amount and the new carrying amount recognized in comprehensive income. The new gross carrying amount is recalculated as the present value of the modified contractual cash flows discounted at the asset's original effective interest rate.

**4. Material accounting policies** *(Continued from previous page)*

For the purpose of applying the impairment requirements, at each reporting date subsequent to the modification, the Credit Union continues to assess whether there has been a significant increase in credit risk on the modified financial assets from the date of initial recognition.

**Financial liabilities**

**Recognition and initial measurement**

The Credit Union recognizes a financial liability when it becomes party to the contractual provisions of the instrument. At initial recognition, the Credit Union measures financial liabilities at their fair value plus transaction costs that are directly attributable to their issuance.

**Classification and subsequent measurement**

Subsequent to initial recognition, all financial liabilities are measured at amortized cost using the effective interest rate method. Interest, gains and losses relating to a financial liability are recognized in comprehensive income. Financial liabilities measured at amortized cost include members' savings and deposits, securitized borrowings and other liabilities.

Financial liabilities are not reclassified subsequent to initial recognition.

**Derecognition of financial liabilities**

The Credit Union derecognizes a financial liability only when its contractual obligations are discharged, cancelled or expire.

**Collateral**

The Credit Union recognizes the proceeds from the sale of any non-cash collateral that has been pledged to it and a liability measured at fair value for its obligation to return the collateral.

If a debtor defaults under the terms of its contract and is no longer entitled to the return of any collateral, the Credit Union recognizes the collateral as an asset initially measured at fair value or, if it has already sold the collateral, derecognizes its obligation to return the collateral.

**Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand, demand deposits and short-term highly liquid investments with original maturities of three months or less that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value. Cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Credit Union's cash management system.

**Financial asset impairment**

At the end of each reporting period, the Credit Union reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Credit Union estimates the recoverable amount of the cash-generating units ("CGU") to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual CGU's, or otherwise they are allocated to the smallest group of CGU's for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset or CGU is estimated to be less than its carrying amount, the carrying amount of the asset or CGU is reduced to its recoverable amount. An impairment loss is recognized immediately in comprehensive income.



**4. Material accounting policies** (Continued from previous page)

Where an impairment loss subsequently reverses, the carrying amount of the asset or CGU is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset or CGU in prior years. A reversal of an impairment loss is recognized immediately in comprehensive income.

**Syndication**

The Credit Union syndicates individual assets with various other financial institutions primarily to manage credit risk, create liquidity and manage regulatory capital for the Credit Union. Syndicated loans transfer substantially all the risks and rewards related to the transferred financial assets and are derecognized from the Credit Union's statement of financial position. All loans syndicated by the Credit Union are on a fully serviced basis. The Credit Union receives fee income for services provided in the servicing of the transferred financial assets.

**Canada Emergency Business Account ("CEBA")**

Under the CEBA program, the Credit Union has provided interest-free loans until January 18, 2024 (and at a rate of 5% thereafter), funded by the Export Development Bank of Canada ("EDC"), to existing eligible small business members. As the Credit Union does not retain substantially all of the risks and rewards of the financial assets, and all cash flows are passed through to the EDC, these loans are derecognized from the Credit Union's statement of financial position.

**Foreclosed assets**

Foreclosed assets held for sale are initially recorded at the lower of cost and fair value less costs to sell. Cost comprises the balance of the loan at the date on which the Credit Union obtains title to the asset plus subsequent disbursements related to the asset, less any revenues or lease payments received. Foreclosed assets held for sale are subsequently valued at the lower of their carrying amount and fair value less costs to sell. Foreclosed assets are recorded in member loans receivable as outlined in Note 8.

**Property and equipment**

Property and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. When parts of an item of property and equipment have different useful lives, they are accounted for as separate items of property and equipment.

All assets having limited useful lives are depreciated using the straight-line method over their estimated useful lives. Land has an unlimited useful life and is therefore not depreciated. Assets are depreciated from the date of acquisition. Internally constructed assets are depreciated from the time an asset is available for use.

The depreciation rates applicable for each class of asset during the current and comparative period are as follows:

|                         | <b>Rate</b> |
|-------------------------|-------------|
| Buildings               | 4 - 10 %    |
| Computer software       | 25 - 33 %   |
| Furniture and equipment | 10 - 33 %   |

The residual value, useful life and depreciation method applied to each class of assets are reassessed at each reporting date.

Gains or losses on the disposal of property and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the asset, and recognized in comprehensive income as other operating income or other operating costs, respectively.

**Income taxes**

The Credit Union accounts for income taxes using the asset and liability method. Current and deferred taxes are recognized in comprehensive income except to the extent that the tax is recognized either in other comprehensive income or directly in equity. Under this method, the provision for income taxes is based on the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities.

**4. Material accounting policies** *(Continued from previous page)*

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the assets are realized or the liabilities are settled.

Deferred tax assets and liabilities are recognized where the carrying amount of an asset or liability differs from its tax base, except for taxable temporary differences arising on the initial recognition of goodwill and temporary differences arising on the initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither accounting or taxable income.

Recognition of deferred tax assets for unused tax losses, tax credits and deductible temporary differences is restricted to those instances where it is probable that future taxable profit will be available which allow the deferred tax asset to be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

***Employee benefits***

The Credit Union's post employment benefit programs consist of a defined contribution plan.

Credit Union contributions to the defined contribution plan are expensed as incurred. Pension benefits of \$262,830 (2022 – \$199,539) were paid to the defined contribution retirement plan during the year.

***Membership shares and equity accounts***

Membership shares and equity accounts are classified as liabilities or member equity in accordance with their terms. Shares redeemable at the option of the member, either on demand or on withdrawal from membership, are classified as liabilities. Shares redeemable at the discretion of the Credit Union Board of Directors are classified as equity. Shares redeemable subject to regulatory restrictions are accounted for using the criteria set out in IFRIC 2 *Members' Shares in Cooperative Entities and Similar Instruments*.

***Business combinations***

Acquisitions of businesses are accounted for using the acquisition method.

The consideration for each acquisition is measured at the aggregated of the fair values, at the date of exchange, of assets transferred, liabilities assumed, and equity instruments issued by the Credit Union in exchange for control of the acquirees. Acquisition-related costs are recognized in profit or loss as incurred.

Where appropriate, the cost of acquisition includes any asset or liability resulting from a contingent consideration arrangement, measured at its acquisition-date fair value (the date in which the Credit Union acquired control of the acquiree). Subsequent changes in such fair values are adjusted against the cost of acquisition where they qualify as measurement period adjustments. All other subsequent changes in the fair value of contingent consideration classified as an asset or liability are recognized in profit or loss. Changes in the fair value of contingent consideration classified as equity are not recognized.

The acquired identifiable assets, and liabilities are recognized at their acquisition date fair values if they meet the definitions of assets and liabilities in the Framework for the preparation and presentation of financial statements at acquisition date and they were exchanged as part of the business combination rather than as the result of separate transactions.

The following are exceptions to this recognition and measurement principle:

- Deferred tax assets or liabilities are recognized and measured in accordance with IAS 12 *Income taxes*;
- Liabilities or assets related to the acquiree's employee benefit arrangements are recognized and measured in accordance with IAS 19 *Employee benefits*;
- Asset and disposal groups that are classified as held for sale in accordance with IFRS 5 *Non-current Assets Held for Sale and Discontinued Operations* are measured at fair value less costs to sell.
- Contingent liabilities are recognised at the acquisition date even if it is not probable that an outflow of economic benefits will be required to settle the obligation.

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**5. Business combination**

On January 1, 2023 pursuant to the terms of an amalgamation agreement, all members of Earl Grey Credit Union exchanged their common shares for common shares of the Credit Union on a one for one basis. The business combination took place to achieve economies of scale for the combined Credit Union.

Business acquisition is accounted for using the acquisition method, with the Credit Union acquiring 100% of the net assets of Earl Grey Credit Union. The results of the acquired business are included in the financial statements from the dates of acquisition. No cash was transferred and no contingent consideration was provided for Earl Grey Credit Union.

The following table summarizes the fair value of the identifiable assets acquired and the liabilities assumed at the date of acquisition:

|  | Pre-acquisition<br>carrying amount | Fair-value<br>adjustment | Fair value at the<br>acquisition date |
|--|------------------------------------|--------------------------|---------------------------------------|
| <b>Acquired assets and assumed liabilities</b> |                                    |                          |                                       |
| Cash and cash equivalents                      | 3,273,376                          | -                        | 3,273,376                             |
| Investments                                    | 14,314,681                         | -                        | 14,314,681                            |
| Member loans receivable                        | 22,511,841                         | -                        | 22,511,841                            |
| Other assets                                   | 487,504                            | -                        | 487,504                               |
| Property and equipment                         | 274,079                            | -                        | 274,079                               |
| Member deposits                                | (37,238,284)                       | -                        | (37,238,284)                          |
| Other liabilities                              | (29,753)                           | -                        | (29,753)                              |
| Membership shares                              | (3,890)                            | -                        | (3,890)                               |
| <b>Net identifiable asset and liabilities</b>  | <b>3,589,554</b>                   | <b>-</b>                 | <b>3,589,554</b>                      |

Fair values in determining the financial assets acquired and liabilities assumed were determined based on the same criteria as outlined in Note 20 Fair Value Measurements.

As the fair values of the net identifiable assets and liabilities represent substantially all of the fair value of the equity interest in Earl Grey Credit Union, no goodwill was recognized on the above noted business combination.

Incremental acquisition-related legal, professional and accounting costs of the above noted business combination have been recognized as an expense in the statement of comprehensive income.

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**6. Cash and cash equivalents**

|                  | <b>2023</b>       | <b>2022</b>       |
|------------------|-------------------|-------------------|
|                  | \$                | \$                |
| Cash             | 12,841,651        | 14,087,188        |
| Cash equivalents | -                 | 1,000,000         |
|                  | <b>12,841,651</b> | <b>15,087,188</b> |

**7. Investments**

|  | <b>2023</b>        | <b>2022</b>        |
|--|--------------------|--------------------|
|  | \$                 | \$                 |
| Measured at amortized cost                             |                    |                    |
| SaskCentral liquidity and Concentra Bank term deposits | 125,780,630        | 109,203,759        |
| Portfolio bonds  | 115,495,217        | 92,933,750         |
| Accrued interest                                       | 2,125,736          | 1,105,360          |
|  | <b>243,401,583</b> | <b>203,242,869</b> |
| Measured at fair value through profit or loss          |                    |                    |
| Concentra Bank preferred shares                        | 3,500,000          | 1,500,000          |
| SaskCentral shares                                     | 1,788,230          | 3,080,948          |
| National Consulting shares                             | 33,000             | 20,000             |
| Other equity investments                               | 2,062,473          | 1,570,375          |
| Accrued interest                                       | 49,445             | 13,679             |
|  | <b>7,433,148</b>   | <b>6,185,002</b>   |
| <b>Total</b>   | <b>250,834,731</b> | <b>209,427,871</b> |

The table below shows the credit risk exposure on investments, excluding liquidity reserves and balances on deposit with SaskCentral and Concentra Bank. Ratings are as provided by Dominion Bond Rating Services ("DBRS") unless otherwise indicated.

|                                    | <b>2023</b>        | <b>2022</b>       |
|------------------------------------|--------------------|-------------------|
|                                    | \$                 | \$                |
| <b>Investment portfolio rating</b> |                    |                   |
| AA                                 | 63,843,140         | 34,281,360        |
| A                                  | 38,875,980         | 39,042,916        |
| BB                                 | 3,500,000          | 3,515,750         |
| BBB                                | 12,776,096         | 17,593,724        |
| R1                                 | 1,788,230          | 3,080,948         |
| Unrated                            | 2,095,473          | 1,590,375         |
|                                    | <b>122,878,919</b> | <b>99,105,073</b> |

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**7. Investments** (Continued from previous page)

SaskCentral shares are included in the R1 category above, Concentra Bank preferred shares are included in the BBB category above, and National Consulting shares and other equity investments are included in the Unrated category above.

*Statutory liquidity*

Effective January 1, 2024, the Standards of Sound Business Practices (SSBP) require that the Credit Union maintain 8.65% of its total liabilities in specified liquidity deposits, with early adoption permitted. The Credit Union has adopted this change during the 2023 year, therefore maintains 8.65% (2022 - 10%) of its total liabilities in specified liquidity deposits. The provincial regulator for Credit Unions, Credit Union Deposit Guarantee Corporation ("CUDGC"), requires that the Credit Union adhere to these prescribed limits and restrictions. As of December 31, 2023 the Credit Union met the requirement.

**8. Member loans receivable**

Principal and allowance by loan type:

|                       | Principal performing | Principal impaired | Allowance specific | Allowance for expected credit losses | Net carrying value |
|-----------------------|----------------------|--------------------|--------------------|--------------------------------------|--------------------|
|                       |                      |                    |                    |                                      | <b>2023</b>        |
|                       |                      |                    |                    |                                      | <b>\$</b>          |
| Consumer loans        | 13,848,951           | -                  | -                  | (6,965)                              | <b>13,841,986</b>  |
| Residential mortgages | 69,008,122           | 396,352            | (165,881)          | (44,096)                             | <b>69,194,497</b>  |
| Commercial loans      | 118,601,396          | 130,523            | (93,890)           | (435,664)                            | <b>118,202,365</b> |
| Agricultural loans    | 112,035,500          | 16,365             | (44)               | (154,532)                            | <b>111,897,289</b> |
|                       | 313,493,969          | 543,240            | (259,815)          | (641,257)                            | <b>313,136,137</b> |
| Foreclosed assets     | 100,000              | -                  | -                  | -                                    | <b>100,000</b>     |
| Accrued interest      | 1,761,253            | 9,296              | -                  | -                                    | <b>1,770,549</b>   |
| <b>Total</b>          | <b>315,355,222</b>   | <b>552,536</b>     | <b>(259,815)</b>   | <b>(641,257)</b>                     | <b>315,006,686</b> |

|                       | Principal performing | Principal impaired | Allowance specific | Allowance for expected credit losses | Net carrying value |
|-----------------------|----------------------|--------------------|--------------------|--------------------------------------|--------------------|
|                       |                      |                    |                    |                                      | <b>2022</b>        |
|                       |                      |                    |                    |                                      | <b>\$</b>          |
| Consumer loans        | 15,588,908           | 186,075            | (140,000)          | (23,905)                             | 15,611,078         |
| Residential mortgages | 61,707,205           | -                  | -                  | (70,397)                             | 61,636,808         |
| Commercial loans      | 107,723,046          | -                  | -                  | (409,576)                            | 107,313,470        |
| Agricultural loans    | 98,775,794           | 20,438             | (20,000)           | (105,416)                            | 98,670,816         |
|                       | 283,794,953          | 206,513            | (160,000)          | (609,294)                            | 283,232,172        |
| Foreclosed assets     | 239,988              | -                  | -                  | -                                    | 239,988            |
| Accrued interest      | 1,275,062            | 4,698              | -                  | -                                    | 1,279,760          |
| <b>Total</b>          | <b>285,310,003</b>   | <b>211,211</b>     | <b>(160,000)</b>   | <b>(609,294)</b>                     | <b>284,751,920</b> |

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**8 Member loans receivable** (Continued from previous page)

The allowance for loan impairment changed as follows:

|   | 2023<br>\$ | 2022<br>\$ |
|---|------------|------------|
| Balance, beginning of year                      | 769,294    | 679,294    |
| Allowance acquired through business combination | 112,045    | -          |
| Provision for impaired loans                    | 227,245    | 340,000    |
|   | 1,108,584  | 1,019,294  |
| Less: accounts written off, net of recoveries   | 207,512    | 250,000    |
| Balance, end of year                            | 901,072    | 769,294    |

**9. Other assets**

|                               | 2023<br>\$ | 2022<br>\$ |
|-------------------------------|------------|------------|
| Accounts receivable           | 655,338    | 456,987    |
| Prepaid expenses and deposits | 235,397    | 216,382    |
| Deferred tax asset (Note 14)  | 127,816    | 47,366     |
| Dividend receivable           | -          | 5,267,371  |
|                               | 1,018,551  | 5,988,106  |

**10. Property and equipment**

|   | Land<br>\$ | Buildings<br>\$ | Computer<br>software<br>\$ | Furniture and<br>equipment<br>\$ | Total<br>\$ |
|---|------------|-----------------|----------------------------|----------------------------------|-------------|
| <b>Cost</b>                               |            |                 |                            |                                  |             |
| Balance at December 31, 2021              | 39,487     | 2,658,754       | 1,110,240                  | 1,267,844                        | 5,076,325   |
| Additions                                 | -          | 95,071          | 151,068                    | 19,031                           | 265,170     |
| Disposals                                 | -          | (159,920)       | -                          | -                                | (159,920)   |
| Balance at December 31, 2022              | 39,487     | 2,593,905       | 1,261,308                  | 1,286,875                        | 5,181,575   |
| Additions                                 | -          | 26,393          | 416,224                    | 64,475                           | 507,092     |
| Disposals                                 | -          | -               | (264,749)                  | (263,789)                        | (528,538)   |
| Acquisitions through business combination | 10,621     | 218,135         | 26,553                     | 18,770                           | 274,079     |
| Balance at December 31, 2023              | 50,108     | 2,838,433       | 1,439,336                  | 1,106,331                        | 5,434,208   |

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**10. Property and equipment** (Continued from previous page)

|   | <i>Land</i>   | <i>Buildings</i> | <i>Computer software</i> | <i>Furniture and equipment</i> | <i>Total</i>     |
|---|---------------|------------------|--------------------------|--------------------------------|------------------|
|   | \$            | \$               | \$                       | \$                             | \$               |
| <b>Depreciation and impairment losses</b> |               |                  |                          |                                |                  |
| Balance at December 31, 2021              | -             | 1,793,027        | 1,020,117                | 983,856                        | 3,797,000        |
| Depreciation                              | -             | 56,152           | 45,759                   | 70,480                         | 172,391          |
| Disposals                                 | -             | (7,552)          | -                        | -                              | (7,552)          |
| <b>Balance at December 31, 2022</b>       | <b>-</b>      | <b>1,841,627</b> | <b>1,065,876</b>         | <b>1,054,336</b>               | <b>3,961,839</b> |
| Depreciation                              | -             | 76,944           | 89,886                   | 84,090                         | 250,920          |
| Disposals                                 | -             | -                | (264,749)                | (263,789)                      | (528,538)        |
| Transfer to/from other asset type         | -             | (50,712)         | -                        | 50,712                         | -                |
| <b>Balance at December 31, 2023</b>       | <b>-</b>      | <b>1,867,859</b> | <b>891,013</b>           | <b>925,349</b>                 | <b>3,684,221</b> |
| <b>Net book value</b>                     |               |                  |                          |                                |                  |
| At December 31, 2022                      | 39,487        | 752,278          | 195,432                  | 232,539                        | 1,219,736        |
| <b>At December 31, 2023</b>               | <b>50,108</b> | <b>970,574</b>   | <b>548,323</b>           | <b>180,982</b>                 | <b>1,749,987</b> |

**11. Line of credit**

The Credit Union has an authorized line of credit due on demand, with no fixed repayment date, bearing interest at SaskCentral's prime minus 0.5% (2022 - prime minus 0.5%) in the amount of \$9,500,000 (2022 - \$9,500,000) from SaskCentral. At December 31, 2023, the Credit Union has utilized \$nil (2022 - \$nil) of its line of credit.

Borrowings are secured by an assignment of book debts, financial services agreement, and an operating account agreement.

**12. Member deposits**

|                            | <b>2023</b>        | <b>2022</b> |
|----------------------------|--------------------|-------------|
|                            | \$                 | \$          |
| Chequing, Savings, Plan 24 | <b>266,635,709</b> | 257,807,092 |
| Registered plans           | <b>28,666,985</b>  | 26,076,750  |
| Term deposits              | <b>228,456,597</b> | 187,009,559 |
| Accrued interest           | <b>5,779,995</b>   | 2,557,229   |
|                            | <b>529,539,286</b> | 473,450,630 |

Member deposits are subject to the following terms:

- Chequing, savings and plan 24 products are due on demand and bear interest at rates up to 4.20% (2022 - 1.40%).
- Registered savings plans are subject to fixed and variable rates of interest up to 5.40% (2022 - 5.00%), with interest payments due monthly, annually or on maturity.
- Term deposits are subject to fixed and variable rates of interest up to 5.60% (2022 - 5.20%), with interest payments due monthly, annually or on maturity.

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**13. Other liabilities**

|                          | <b>2023</b>      | <b>2022</b>      |
|--------------------------|------------------|------------------|
|                          | \$               | \$               |
| Accounts payable         | 1,281,793        | 485,980          |
| Patronage refund payable | 432,007          | 1,269,150        |
|                          | <b>1,713,800</b> | <b>1,755,130</b> |

**14. Income tax**

***Income tax expense recognized in profit (loss)***

The applicable tax rate is the aggregate of the federal income tax rate of 15% (2022 - 15%), and the provincial tax rate of 12% (2022 - 12%).

***Deferred tax expense recognized in profit (loss)***

The deferred tax expense (recovery) recognized in comprehensive income for the current year is a result of the following changes:

|                                       | <b>2023</b>    | <b>2022</b>   |
|---------------------------------------|----------------|---------------|
|                                       | \$             | \$            |
| <b>Deferred tax asset/(liability)</b> |                |               |
| Property and equipment                | (52,339)       | 19,889        |
| Venture investment income             | -              | 6,706         |
| Allowance for impaired loans          | 180,155        | 20,771        |
| Deferred tax asset/(liability)        | <b>127,816</b> | <b>47,366</b> |

***Reconciliation between average effective tax rate and the applicable tax rate***

|   | <b>2023</b>    | <b>2022</b>    |
|---|----------------|----------------|
| Applicable tax rate   | 27.00 %        | 27.00 %        |
| Non-taxable and other items   | - %            | (15.07)%       |
| Average effective tax rate (tax expense divided by profit before tax) | <b>27.00 %</b> | <b>11.93 %</b> |

**15. Membership shares and equity accounts**

Authorized:

Unlimited number of Common shares, at an issue price of \$5.  
 Unlimited number of Equity shares, at an issue price of \$1.

Issued:

|  | <b>2023</b>      | <b>2022</b>      |
|--|------------------|------------------|
|  | \$               | \$               |
| 5,040 Common shares (2022 - 4,210)         | 25,200           | 21,050           |
| 3,498,871 Equity shares (2022 - 2,366,344) | 3,498,871        | 2,366,344        |
| <b>Total</b>                               | <b>3,524,071</b> | <b>2,387,394</b> |



**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

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**15. Membership shares and equity accounts** *(Continued from previous page)*

All common shares and equity shares are classified as liabilities.

When an individual becomes a member of the Credit Union, they are issued a common share at \$5 per share. Equity shares are established as a means of returning excess earnings to the members while maintaining the Credit Union's equity base. Each member of the Credit Union has one vote, regardless of the number of common shares held.

During the year, the Credit Union issued 1,073 (2022 - 221) and redeemed 243 (2022 - 183) shares. Of the 1,073 common shares issued, 778 were a result of the Earl Grey business combination. The Credit Union also issued 1,209,269 (2022 - 37,329) and redeemed 76,742 (2022 - 112,727) equity shares.

**16. Patronage**

The Board of Directors authorized a patronage refund of \$1,030,714 (2022 - \$1,269,150) as at December 31, 2023. The patronage refund approved by the Board of Directors was based on a percentage of the equity accounts held by each member during the fiscal year.

The patronage refund has been reflected in the statement of financial position as other liabilities with related tax savings of approximately \$278,293 (2022 - \$342,765) being reflected in the provision for income taxes.

**17. Related party transactions**

***Key management compensation of the Credit Union***

Key management of the Credit Union are the CEO, CFO/CRO, Manager of Governance and Communications, Manager of Retail Operations, and members of the Board of Directors.

KMP remuneration includes the following expenses:

|                                  | <b>2023</b>      | <b>2022</b>    |
|----------------------------------|------------------|----------------|
|                                  | \$               | \$             |
| Salaries and short-term benefits | <b>974,481</b>   | 797,157        |
| Other long-term benefits         | <b>59,992</b>    | 50,611         |
|                                  | <hr/>            | <hr/>          |
| <b>Total remuneration</b>        | <b>1,034,473</b> | <b>847,768</b> |

**Radius Credit Union Limited**  
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*For the year ended December 31, 2023*

17. **Related party transactions** (Continued from previous page)

**Transactions with key management personnel**

The Credit Union, in accordance with its policy, may grant credit to its directors, management and staff at concessional rates of interest on their loans and facilities.

Loans made to KMP are approved under the same lending criteria applicable to members and are included in member loans on the statement of financial position. There are no loans to KMP that are impaired.

Directors, management and staff of the Credit Union hold deposit accounts. These accounts are maintained under the same terms and conditions as accounts of other members, and are included in deposit accounts on the statement of financial position.

There are no benefits or concessional terms and conditions applicable to the family members of KMP.

These loans and deposits were made in the normal course of operations and are measured at the exchange amount, which is the consideration established and agreed to by the related parties.

|   | <b>2023</b>      | <b>2022</b> |
|---|------------------|-------------|
|   | \$               | \$          |
| Aggregate loans to KMP                                | <b>5,798,146</b> | 7,093,954   |
| The total value of revolving credit facilities to KMP | <b>875,000</b>   | 1,125,000   |
| Less: approved and undrawn lines of credit            | <b>(97,161)</b>  | (184,993)   |
| Less: membership shares and equity accounts           | <b>(55,719)</b>  | (244,426)   |
|   | <b>6,520,266</b> | 7,789,535   |

|   | <b>2023</b>    | <b>2022</b> |
|---|----------------|-------------|
|   | \$             | \$          |
| During the year the aggregate value of loans approved to KMP amounted to: |                |             |
| Mortgages   | <b>112,000</b> | 112,000     |

|   | <b>2023</b>      | <b>2022</b> |
|---|------------------|-------------|
|   | \$               | \$          |
| The total value of member deposits from KMP as at the year-end: |                  |             |
| Chequing, Savings, Plan 24                                      | <b>3,414,760</b> | 9,315,978   |
| Term deposits   | <b>3,409,758</b> | 1,680,444   |
| Registered plans  | <b>747,732</b>   | 602,404     |

|   | <b>2023</b>    | <b>2022</b> |
|---|----------------|-------------|
|   | \$             | \$          |
| Interest and expense transactions with KMP consisted of:                          |                |             |
| Interest and other revenue earned on loans and revolving credit facilities to KMP | <b>219,726</b> | 202,985     |
| Total interest paid on deposits to KMP  | <b>84,243</b>  | 45,914      |

**Directors' fees and expenses**

|  | <b>2023</b>   | <b>2022</b> |
|--|---------------|-------------|
|  | \$            | \$          |
| Honoraria and per diems                | <b>42,262</b> | 36,088      |
| Reimbursement of expenses              | <b>7,959</b>  | 4,687       |
| Meeting, training and conference costs | <b>52,883</b> | 31,830      |

**18. Capital management**

A capital management framework is included in policies and procedures established by the Board of Directors. The Credit Union's objectives when managing capital are to:

- Adhere to regulatory capital requirements as minimum benchmarks;
- Co-ordinate strategic risk management and capital management;
- Develop financial performance targets/budgets/goals;
- Administer a patronage program that is consistent with capital requirements;
- Administer an employee incentive program that is consistent with capital requirements; and
- Develop a growth strategy that is coordinated with capital management requirements.

CUDGC prescribes capital adequacy measures and minimum capital requirements. The capital adequacy rules issued by CUDGC have been based on the Basel III framework, consistent with the financial industry in general.

The Credit Union follows a risk-weighted asset calculation for credit and operational risk. Under this approach, credit unions are required to measure capital adequacy in accordance with instructions for determining risk-adjusted capital and risk-weighted assets, including off-balance sheet commitments. Based on the prescribed risk of each type of asset, a weighting of 0% to 1,250% is assigned. The ratio of regulatory capital to risk-weighted assets is calculated and compared to the standard outlined by CUDGC. Regulatory standards require credit unions to maintain a minimum total eligible capital to risk-weighted assets of 8%, a minimum tier 1 capital to risk-weighted assets of 6% and a minimum common equity tier 1 capital to risk-weighted assets of 4.5%. In addition to the minimum capital ratios, the Credit Union is required to hold a capital conservation buffer of 2.5%. The capital conservation buffer is designed to avoid breaches of the minimum capital requirement. Eligible capital consists of total tier 1 and tier 2 capital. In addition to the minimum capital ratios, the Credit Union is required to hold a capital conservation buffer of 2.5%. The capital conservation buffer is designed to avoid breaches of the minimum capital requirement.

Tier 1 capital is defined as a credit union's primary capital and comprises the highest quality of capital elements while tier 2 is secondary capital and falls short of meeting tier 1 requirements for permanence or freedom from mandatory charges. Tier 1 capital consists of two components: common equity tier 1 capital and additional tier 1 capital. Common equity tier 1 capital includes retained earnings, contributed surplus and accumulated other comprehensive income ("AOCI").

Deductions from common equity tier 1 capital include goodwill, intangible assets, deferred tax assets (except those arising from temporary differences), increases in equity capital resulting from securitization transactions, unconsolidated substantial investments and fair value gains/losses on own-use property. Additional tier 1 capital consists of qualifying membership shares and other investment shares issued by the Credit Union that meet the criteria for inclusion in additional tier 1 capital.

Tier 2 capital includes a collective allowance for credit losses to a maximum of 1.25% of risk-weighted assets, subordinated indebtedness, and qualifying membership shares or other investment shares issued by the Credit Union that meet the criteria for inclusion in tier 2 capital and are not included in tier 1 capital.

Regulatory standards also require the Credit Union to maintain a minimum leverage ratio of 5%. This ratio is calculated by dividing eligible capital by total assets less deductions from capital plus specified off-balance sheet exposures. Based on the type of off-balance sheet exposure, a conversion factor is applied to the leverage ratio.

The following table compares CUDGC regulatory standards to the Credit Union's board policy for 2023:

|  | <b>Regulatory standards</b> | <b>Board standards<br/>(Minimum of target range)</b> |
|--|-----------------------------|--|
| Total eligible capital to risk-weighted assets       | 10.50 %                     | 12.00 %  |
| Tier 1 capital to risk-weighted assets               | 8.50 %                      | 12.00 %  |
| Common equity tier 1 capital to risk-weighted assets | 7.00 %                      | 12.00 %  |
| Leverage ratio                                       | 5.00 %                      | 6.50 %   |

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**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

**18. Capital management** *(Continued from previous page)*

During the year, the Credit Union complied with all external and internal capital requirements.

The following table summarizes key capital information:

|  | <b>2023</b>       | <b>2022</b> |
|--|-------------------|-------------|
|  | \$                | \$          |
| Eligible capital                                     |                   |             |
| Total tier 1 capital                                 | <b>45,749,861</b> | 38,457,473  |
| Total tier 2 capital                                 | <b>4,165,329</b>  | 2,996,689   |
| <hr/>  |                   |             |
| Total eligible capital                               | <b>49,915,190</b> | 41,454,162  |
| <hr/>  |                   |             |
| Risk-weighted assets                                 |                   |             |
| Total eligible capital to risk-weighted assets       | <b>14.65 %</b>    | 13.79 %     |
| Total tier 1 capital to risk-weighted assets         | <b>13.43 %</b>    | 12.80 %     |
| Common equity tier 1 capital to risk-weighted assets | <b>13.43 %</b>    | 12.80 %     |
| Leverage ratio                                       | <b>8.38 %</b>     | 7.89 %      |

*Liquidity coverage ratio*

The Credit Union has implemented a liquidity coverage ratio ("LCR") which is a regulatory requirement of CUDGC. The objective of the LCR is to ensure that the Credit Union has an adequate stock of unencumbered high-quality liquid assets ("HQLA") that:

- consists of cash or assets that can be converted into cash at little or no loss of value; and
- meets its liquidity needs for a 30-calendar day stress scenario, by which time it is assumed corrective actions have been taken by the Credit Union and/or CUDGC.

This stress scenario noted above is viewed as a minimum requirement. The Credit Union conducts additional stress tests to assess the level of liquidity to hold beyond the regulatory minimum, and constructs scenarios that could cause difficulties for specific business activities. Internal stress tests have longer time horizons and results are reported to CUDGC upon request.

The LCR is calculated as the value of the stock in HQLA in stressed conditions divided by the total net cash outflows over the next 30 calendar days.

As at December 31, 2023, the Credit Union is in compliance with regulatory requirements.

**19. Financial risk management**

The Credit Union, as part of its operations, carries a number of financial instruments which result in exposure to the following risks: credit risk, market risk and liquidity risk.

Accordingly, the Credit Union has established avoidance of undue concentrations of risk, hedging of risk exposures, and requirements for collateral to mitigate credit risk as risk management objectives. In seeking to meet these objectives, the Credit Union follows risk management policies approved by its Board of Directors.

The Credit Union's risk management policies and procedures include the following:

- Ensure all activities are consistent with the mission, vision and values of the Credit Union
- Balance risk and return
- Manage credit, market and liquidity risk through preventative and detective controls
- Ensure credit quality is maintained
- Ensure credit, market, and liquidity risk is maintained at acceptable levels
- Diversify risk in transactions, member relationships and loan portfolios
- Price according to risk taken, and
- Using consistent credit risk exposure tools.

Various Board of Directors committees are involved in financial instrument risk management oversight, including the Audit and Risk Committee and Conduct Review Committee.

There have been no significant changes from the previous year in the Credit Union's risks to which it is exposed or its general policies and procedures for managing risk.

**Credit Risk**

Credit risk is the risk of financial loss resulting from the failure of a borrower or counterparty to honour its financial or contractual obligations to the Credit Union. Credit risk primarily arises from member loans receivable.

**Risk management process**

Credit risk management is integral to the Credit Union's activities. Management and the Board of Directors are responsible for developing and implementing the credit risk management practices of the Credit Union by establishing the relevant policies and procedures. Management carefully monitors and manages the Credit Union's exposure to credit risk by reviewing member credit extension policies and guidelines and reviewing the performance of loan portfolios, including default events and past due status. The risk management process starts at the time of a member credit application and continues until the loan is fully repaid. The primary credit risk management policies and procedures include the following:

- Loan security (collateral) requirements
    - Security valuation processes, including method used to determine the value of real property and personal property when that property is subject to a mortgage or other charge; and,
    - Maximum loan to value ratios where a mortgage or other charge on real or personal property is taken as security
  - Borrowing member capacity (repayment ability) requirements
  - Borrowing member character requirements
  - Limits on aggregate credit exposure per individual and/or related parties
  - Limits on concentration of credit risk by loan type, industry and economic sector
  - Limits on the types of credit facilities and services offered
  - Internal loan approval processes and loan documentation standards
  - Loan re-negotiation, extension and renewal processes
  - Processes that identify adverse situations and trends, including risks associated with economic, geographic and industry sectors
  - Control and monitoring processes including portfolio risk identification and delinquency tolerances
  - Timely loan analysis processes to identify, access and manage delinquent and impaired loans
-

**19. Financial risk management** *(Continued from previous page)*

**Credit Risk** *(Continued from previous page)*

- Collection processes that include action plans for deteriorating loans
- Overdraft control and administration processes
- Loan syndication processes.

The Credit Union's credit risk policies, processes and methodologies are reviewed periodically to ensure they remain relevant and effective in managing credit risk.

To meet the needs of its members and to manage its own exposure to fluctuations in interest rates, the Credit Union participates in various commitments and contingent liability contracts. The primary purpose of these contracts is to make funds available for the financing needs of members. These are subject to normal credit standards, financial controls, risk management and monitoring procedures. The contractual amounts of these credit instruments represent the maximum credit risk exposure without taking into account the fair value of any collateral, in the event other parties fail to perform their obligations under these instruments.

The Credit Union makes the following instruments available to its members:

- Guarantees and standby letters of credit representing irrevocable assurances that the Credit Union will pay if a member cannot meet their obligations to a third party
- Commitments to extend credit representing unused portions of authorizations to extend credit in the form of loans (including lines of credit and credit cards), guarantees or letters of credit.

The amounts shown on the table below do not necessarily represent future cash requirements since many commitments will expire or terminate without being funded.

As at year-end, the Credit Union had the following outstanding financial instruments subject to credit risk:

|  | <b>2023</b>       | <b>2022</b> |
|--|-------------------|-------------|
|  | \$                | \$          |
| Unadvanced lines of credit               | <b>46,804,710</b> | 40,767,140  |
| Guarantees and standby letters of credit | <b>125,000</b>    | 125,000     |
| Commitments to extend credit             | <b>15,040,323</b> | 8,958,450   |
|  | <b>61,970,033</b> | 49,850,590  |

**19. Financial risk management** *(Continued from previous page)*

**Credit Risk** *(Continued from previous page)*  
**Inputs, assumptions and techniques**

*Definition of default and assessments of credit risk*

Financial instruments are assessed at each reporting date for a significant increase in credit risk since initial recognition. This assessment considers changes in the risk of a default occurring at the reporting date as compared to the date of initial recognition.

The Credit Union considers member loans receivable to be in default when contractual payments are more than 90 days past due or other objective evidence of impairment exists, such as notification from the borrower or breach of major covenants. This definition is consistent with the definitions used for the Credit Union's internal credit risk management practices and has been selected because it most closely aligns the definition of default to the Credit Union's past credit experience, and the covenants placed in standard borrowing contracts. Relatively few financial instruments subsequently return to performing status after a default has occurred under this definition without further intervention on the part of the Credit Union.

Changes in credit risk are assessed on the basis of the risk that a default will occur over the contractual lifetime of the financial instrument rather than based on changes in the amount of expected credit losses or other factors. In making this assessment the Credit Union takes into account all reasonable and supportable information, including forward-looking information, available without undue cost or effort. The Credit Union considers past due information of its balances and information about the borrower available through regular commercial dealings, such as requests for loan modifications.

The credit risk of a financial instrument is deemed to have significantly increased since initial recognition when contractual payments have exceeded 30 days past due, or other information becomes available to management through the course of regular credit reviews, communication with the borrower or forecasting processes which consider macroeconomic conditions expected to have a future impact on borrowers. When a financial instrument is considered to have low credit risk, it is assumed that there has not been a significant increase in credit risk since initial recognition. The Credit Union considers there not to have been a significant increase in credit risk despite contractual payments being more than 30 days past due when they have interviewed the borrower and determined that payment is forthcoming.

The Credit Union identifies credit-impaired financial assets through regular reviews of past due balances and credit assessments of its customers. Credit-impaired financial assets are typically placed on the Credit Union's watch list based on its internal credit risk policies. In making this assessment, the Credit Union considers past due information of its balances and information about the borrower available through regular commercial dealings.

*Measurement of expected credit losses*

The Credit Union measures expected credit losses for member loans receivable on a group basis. These assets are grouped on the basis of their shared risk characteristics such as loan type (residential mortgages, commercial loans/mortgages, agricultural loans/mortgages, consumer loans, and lines of credit). Otherwise, expected credit losses are measured on an individual basis.

When measuring 12-month and lifetime expected credit losses, the Credit Union utilizes complex modelling, which uses current banking system loan data to assess probability of default, exposure at default, loss given default, and present value calculations. Forward-looking information is incorporated into the determination of expected credit loss by considering regional economic journals and forecasts, collecting information available from regular commercial dealings with its members and other publicly available information and considering the effect such information could have on any assumptions or inputs used in the measurement of expected credit losses, determining significant increases in credit risk or identifying a credit-impaired financial asset.

Significant judgments, estimates and assumptions are required when calculating the expected credit losses of financial assets. In measuring the 12-month and lifetime expected credit losses, management makes assumptions about prepayments, the timing and extent of missed payments or default events. In addition, management makes assumptions and estimates about the impact that future events may have on the historical data used to measure expected credit losses.

**19. Financial risk management** *(Continued from previous page)*

**Credit Risk** *(Continued from previous page)*

The Credit Union has run a number of simulations on its collective allowance, incorporating assumptions about the resulting macroeconomic impacts of inflation and interest rate changes, based on information and facts available at December 31, 2023. The macroeconomic factors that affect the Credit Union expected credit loss ("ECL") calculations are: Saskatchewan unemployment rates, provincial housing starts, national interest rates, national GDP growth, and national oil prices. The information for these assumptions is based off 2024 economic forecasts. Each factor is forecast in a base case, a best case and a worst case scenario. These scenarios are weighted, and the weighted average is used to build the estimate for expected credit losses. These assumptions were shocked up and down 10% - 30% in the best and worst case scenarios.

The typical weighting used in the model is 80% base, 10% best and 10% worst case, as the base case is historically the most likely scenario. Due to uncertainties around inflation and interest rate changes, the weightings chosen at December 31, 2023 were 50% base, 10% best and 40% worst case (2022 - 50% base, 10% best and 40% worst case).

*Write-offs*

Financial assets are written off when there is no reasonable expectation of recovery. The Credit Union assesses that there is no reasonable expectation of recovery when they have exhausted all attempts to recover a portion of the loan, including realizing on the security, if any, and disposing of related security. Where an asset has been written off but is still subject to enforcement activity, the asset is written off but remains on a list of delinquent accounts. Where information becomes available indicating the Credit Union will receive funds, such amounts are recognized at their fair value.

**Exposure to credit risk**

The following table sets out the information about the credit quality of the Credit Union's financial assets for impairment under IFRS 9 *Financial instruments*. The amounts in the table, unless otherwise indicated, represent the assets' gross carrying amount.

Except as noted below, the gross carrying amount of financial assets represents the maximum exposure to credit risk for that class of financial asset.



**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
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19. **Financial risk management** (Continued from previous page)

**Credit Risk** (Continued from previous page)

|                              | 12-month ECL | 2023<br>Lifetime ECL<br>(not credit<br>impaired) | Lifetime ECL<br>(credit<br>impaired) | Total       |
|------------------------------|--------------|--|--------------------------------------|-------------|
|                              | \$           | \$   | \$                                   |             |
| <b>Consumer loans</b>        |              |  |                                      |             |
| Low risk                     | 13,848,951   | -  | -                                    | 13,848,951  |
| Medium risk                  | -            | -  | -                                    | -           |
| Default                      | -            | -  | -                                    | -           |
| Total gross carrying amount  | 13,848,951   | -  | -                                    | 13,848,951  |
| Less: loss allowance         | 6,965        | -  | -                                    | 6,965       |
| Total carrying amount        | 13,841,986   | -  | -                                    | 13,841,986  |
| <b>Residential mortgages</b> |              |  |                                      |             |
| Low risk                     | 68,989,111   | -  | -                                    | 68,989,111  |
| Medium risk                  | -            | -  | -                                    | -           |
| Default                      | -            | 19,011   | 396,352                              | 415,363     |
| Total gross carrying amount  | 68,989,111   | 19,011   | 396,352                              | 69,404,474  |
| Less: loss allowance         | 25,085       | 19,011   | 165,881                              | 209,977     |
| Total carrying amount        | 68,964,026   | -  | 230,471                              | 69,194,497  |
| <b>Commercial loans</b>      |              |  |                                      |             |
| Low risk                     | 118,581,988  | -  | -                                    | 118,581,988 |
| Medium risk                  | -            | 19,408   | -                                    | 19,408      |
| Default                      | -            | -  | 130,523                              | 130,523     |
| Total gross carrying amount  | 118,581,988  | 19,408   | 130,523                              | 118,731,919 |
| Less: loss allowance         | 435,155      | 509  | 93,890                               | 529,554     |
| Total carrying amount        | 118,146,833  | 18,899   | 36,633                               | 118,202,365 |
| <b>Agricultural loans</b>    |              |  |                                      |             |
| Low risk                     | 111,045,419  | -  | -                                    | 111,045,419 |
| Medium risk                  | -            | 990,081  | -                                    | 990,081     |
| Default                      | -            | -  | 16,365                               | 16,365      |
| Total gross carrying amount  | 111,045,419  | 990,081  | 16,365                               | 112,051,865 |
| Less: loss allowance         | 37,726       | 116,806  | 44                                   | 154,576     |
| Total carrying amount        | 111,007,693  | 873,275  | 16,321                               | 111,897,289 |
| <b>Total</b>                 |              |  |                                      |             |
| Low risk                     | 312,465,468  | -  | -                                    | 312,465,468 |
| Medium risk                  | -            | 1,009,489  | -                                    | 1,009,489   |
| Default                      | -            | 19,011   | 543,240                              | 562,251     |
| Total gross carrying amount  | 312,465,468  | 1,028,500  | 543,240                              | 314,037,208 |
| Less: loss allowance         | 504,930      | 136,327  | 259,815                              | 901,072     |
| Total carrying amount        | 311,960,538  | 892,173  | 283,425                              | 313,136,136 |

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

19. **Financial risk management** (Continued from previous page)

**Credit Risk** (Continued from previous page)

|                              | 12-month ECL | 2022                                     |                                      | Total       |
|------------------------------|--------------|--|--------------------------------------|-------------|
|                              |              | Lifetime ECL<br>(not credit<br>impaired) | Lifetime ECL<br>(credit<br>impaired) |             |
|                              | \$           | \$                                       | \$                                   |             |
| <b>Consumer loans</b>        |              |  |                                      |             |
| Low risk                     | 15,588,908   | -  | -                                    | 15,588,908  |
| Medium risk                  | -            | -  | -                                    | -           |
| Default                      | -            | -  | 186,075                              | 186,075     |
| Total gross carrying amount  | 15,588,908   | -  | 186,075                              | 15,774,983  |
| Less: loss allowance         | 23,905       | -  | 140,000                              | 163,905     |
| Total carrying amount        | 15,565,003   | -  | 46,075                               | 15,611,078  |
| <b>Residential mortgages</b> |              |  |                                      |             |
| Low risk                     | 61,519,130   | -  | -                                    | 61,519,130  |
| Medium risk                  | -            | 188,075                                  | -                                    | 188,075     |
| Default                      | -            | -  | -                                    | -           |
| Total gross carrying amount  | 61,519,130   | 188,075                                  | -                                    | 61,707,205  |
| Less: loss allowance         | 67,569       | 2,828                                    | -                                    | 70,397      |
| Total carrying amount        | 61,451,561   | 185,247                                  | -                                    | 61,636,808  |
| <b>Commercial loans</b>      |              |  |                                      |             |
| Low risk                     | 107,569,608  | -  | -                                    | 107,569,608 |
| Medium risk                  | -            | 153,438                                  | -                                    | 153,438     |
| Default                      | -            | -  | -                                    | -           |
| Total gross carrying amount  | 107,569,608  | 153,438                                  | -                                    | 107,723,046 |
| Less: loss allowance         | 404,572      | 5,004                                    | -                                    | 409,576     |
| Total carrying amount        | 107,165,036  | 148,434                                  | -                                    | 107,313,470 |
| <b>Agricultural loans</b>    |              |  |                                      |             |
| Low risk                     | 98,309,958   | -  | -                                    | 98,309,958  |
| Medium risk                  | -            | 465,836                                  | -                                    | 465,836     |
| Default                      | -            | -  | 20,438                               | 20,438      |
| Total gross carrying amount  | 98,309,958   | 465,836                                  | 20,438                               | 98,796,232  |
| Less: loss allowance         | 101,014      | 4,402                                    | 20,000                               | 125,416     |
| Total carrying amount        | 98,208,944   | 461,434                                  | 438                                  | 98,670,816  |
| <b>Total</b>                 |              |  |                                      |             |
| Low risk                     | 282,987,603  | -  | -                                    | 282,987,603 |
| Medium risk                  | -            | 807,350                                  | -                                    | 807,350     |
| Default                      | -            | -  | 206,513                              | 206,513     |
| Total gross carrying amount  | 282,987,603  | 807,350                                  | 206,513                              | 284,001,466 |
| Less: loss allowance         | 597,060      | 12,234                                   | 160,000                              | 769,294     |
| Total carrying amount        | 282,390,543  | 795,116                                  | 46,513                               | 283,232,172 |

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

19. **Financial risk management** *(Continued from previous page)*

**Credit Risk** *(Continued from previous page)*  
*Concentrations of credit risk*

Concentration of credit risk exists if a number of borrowers are exposed to similar economic risks by being engaged in similar economic activities or being located in the same geographical region, and indicate the relative sensitivity of the Credit Union's performance to developments affecting a particular segment of borrowers or geographical region. Geographical risk exists for the Credit Union due to its primary service area being Ogema, SK and surrounding areas.

**Amounts arising from expected credit losses**

*Reconciliation of the loss allowance*

The following tables show a reconciliation of the opening to the closing balance of the loss allowance by class of financial instrument.

|                                     | 12-month ECL | Lifetime ECL<br>(not credit<br>impaired) | Lifetime ECL<br>(credit<br>impaired) | Total     |
|-------------------------------------|--------------|--|--------------------------------------|-----------|
|                                     | \$           | \$                                       | \$                                   |           |
| <b>Consumer loans</b>               |              |  |                                      |           |
| Balance at December 31, 2022        | 23,905       | -  | 140,000                              | 163,905   |
| Net remeasurement of loss allowance | (16,940)     | -  | (140,000)                            | (156,940) |
| Balance at December 31, 2023        | 6,965        | -  | -                                    | 6,965     |
| <b>Residential mortgages</b>        |              |  |                                      |           |
| Balance at December 31, 2022        | 67,569       | 2,828                                    | -                                    | 70,397    |
| Net remeasurement of loss allowance | (42,484)     | 16,183                                   | 165,881                              | 139,580   |
| Balance at December 31, 2023        | 25,085       | 19,011                                   | 165,881                              | 209,977   |
| <b>Commercial loans</b>             |              |  |                                      |           |
| Balance at December 31, 2022        | 403,773      | 5,004                                    | -                                    | 408,777   |
| Net remeasurement of loss allowance | 31,382       | (4,495)                                  | 93,890                               | 120,777   |
| Balance at December 31, 2023        | 435,155      | 509                                      | 93,890                               | 529,554   |
| <b>Agricultural loans</b>           |              |  |                                      |           |
| Balance at December 31, 2022        | 101,014      | 4,402                                    | 20,000                               | 125,416   |
| Net remeasurement of loss allowance | (63,288)     | 112,404                                  | (19,956)                             | 29,160    |
| Balance at December 31, 2023        | 37,726       | 116,806                                  | 44                                   | 154,576   |
| <b>TOTAL</b>                        |              |  |                                      |           |
| Balance at December 31, 2022        | 597,060      | 12,234                                   | 160,000                              | 769,294   |
| Net remeasurement of loss allowance | (92,130)     | 124,093                                  | 99,815                               | 131,778   |
| Balance at December 31, 2023        | 504,930      | 136,327                                  | 259,815                              | 901,072   |

*Financial instruments for which the impairment requirements of IFRS 9 do not apply*

The carrying amount of SaskCental, Concentra Bank, and National Consulting shares and other equity investments, as disclosed in Note 7, best represents the Credit Union's maximum exposure to credit risk for those items. The Credit Union holds no collateral or other credit enhancements on these balances.

**19. Financial risk management** *(Continued from previous page)*

**Market risk**

Market risk is the risk of loss in value of financial instruments that may arise from changes in market factors such as interest rates, equity prices and credit spreads. The Credit Union's exposure changes depending on market conditions. Market risks that have a significant impact on the Credit Union include fair value risk and interest rate risk.

Market risk arises from changes in interest rates that affect the Credit Union's net interest income. Exposure to this risk directly impacts the Credit Union's income from its loan and deposit portfolios. The Credit Union's objective is to earn an acceptable net return on these portfolios, without taking unreasonable risk, while meeting member owner needs.

**Risk measurement**

The Credit Union's risk position is measured and monitored each month to ensure compliance with policy. Management provides quarterly reports on these matters to the Credit Union's Board of Directors.

**Objectives, policies and processes**

Management is responsible for managing the Credit Union's interest rate risk, monitoring approved limits and compliance with policies. The Credit Union manages market risk by developing and implementing asset and liability management policies, which are approved and periodically reviewed by the Board of Directors.

The Credit Union's goal is to achieve adequate levels of profitability, liquidity and safety. The Board of Directors reviews the Credit Union's investment and asset liability management policies periodically to ensure they remain relevant and effective in managing and controlling risk.

**Interest rate risk**

Interest rate risk is the sensitivity of the Credit Union's financial condition to movements in interest rates. Cash flow interest rate risk is the risk that the future cash flows of the Credit Union's financial instruments will fluctuate due to changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in prevailing market interest rates. Interest margins reported in comprehensive income may increase or decrease in response to changes in market interest rates. The Credit Union incurs interest rate risk on its loans and other interest bearing financial instruments.

In managing interest rate risk, the Credit Union relies primarily upon use of asset - liability and interest rate sensitivity simulation models, which is monitored by the Credit Union. Sensitivity analysis is used to assess the change in value of the Credit Union's financial instruments against a range of incremental basis point changes in interest rates over a twelve month period. Interest rate shock analysis is calculated in a similar manner to sensitivity analysis but involves a more significant change of 100 basis points or greater in interest rates.

Sensitivity analysis and interest rate shock analysis are calculated on a quarterly basis and are reported to the Board of Directors. Based on current differences between financial assets and financial liabilities as at year-end, the Credit Union estimates that an immediate and sustained 100 basis point increase in interest rates would decrease net interest income by \$904,000 (2022 - \$755,000) over the next 12 months while an immediate and sustained 100 basis point decrease in interest rates would increase net interest income by \$904,000 (2022 - \$755,000) over the next 12 months.

Other types of interest rate risk are basis risk (the risk of loss arising from changes in the relationship of interest rates which have similar but not identical characteristic; for example, the difference between prime rates and the Canadian Deposit Offering Rate) and prepayment risk (the risk of loss of interest income arising from the early repayment of fixed rate mortgages and loans), both of which are monitored on a regular basis and are reported to the Board of Directors.

**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
For the year ended December 31, 2023

19. **Financial risk management** (Continued from previous page)

**Interest rate risk** (Continued from previous page)

The Credit Union's major source of income is financial margin which is the difference between interest earned on investments and loans to members and interest paid to members on their deposits. The objective of managing the financial margin is to match re – pricing or maturity dates of loans and investments and member deposits within policy limits. These limits are intended to limit the Credit Union's exposure to changing interest rates and to wide fluctuations of income during periods of changing interest rates. The differential represents the net mismatch between loans and investments and members deposits for those particular maturity dates. Certain items on the statement of financial position, such as non-interest bearing member deposits and equity do not provide interest rate exposure to the Credit Union. These items are reported as non-interest rate sensitive in the table below.

Amounts with variable interest rates, or due on demand, are classified as variable.

A significant amount of members' loans receivable and members deposits can be settled before maturity on payment of a penalty. No adjustment has been made for repayments that may occur prior to maturity.

**Interest rate sensitivity**

In the table below, the carrying amounts of financial instruments are presented in the periods in which they next reprice to market rates or mature and are summed to show the net interest rate sensitivity gap.

**Contractual repricing and maturity**

All financial instruments are reported in the schedule below based on the earlier of their contractual repricing date or maturity date. The schedule below does not identify management's expectations of future events where repricing and maturity dates differ from contractual dates.

|                           | <i>(In thousands \$)</i> |                 |                         |                |                        | 2023           | 2022    |
|---------------------------|--------------------------|-----------------|-------------------------|----------------|------------------------|----------------|---------|
|                           | On demand                | Within 3 months | Over 3 months to 1 year | Over 1 year    | Non-Interest Sensitive | Total          | Total   |
| <b>Assets</b>             |                          |                 |                         |                |                        |                |         |
| Cash and cash equivalents | 8,242                    | -               | -                       | -              | 4,600                  | 12,842         | 15,087  |
| Average yield %           | 5.08                     | -               | -                       | -              | -                      | 3.26           | 0.63    |
| Accounts receivable       | -                        | -               | -                       | -              | 655                    | 655            | 5,724   |
| Investments               | 20,537                   | 22,730          | 63,508                  | 137,866        | 6,194                  | 250,835        | 209,428 |
| Average yield %           | 5.22                     | 4.36            | 4.16                    | 2.87           | -                      | 3.45           | 2.85    |
| Member loans receivable   | 39,643                   | 21,590          | 38,837                  | 213,162        | 1,775                  | 315,007        | 284,752 |
| Average yield %           | 7.48                     | 8.02            | 5.95                    | 4.47           | -                      | 5.26           | 4.63    |
| <b>Subtotal</b>           | <b>68,422</b>            | <b>44,320</b>   | <b>102,345</b>          | <b>351,028</b> | <b>13,224</b>          | <b>579,339</b> | 514,991 |
| <b>Liabilities</b>        |                          |                 |                         |                |                        |                |         |
| Member deposits           | 149,128                  | 54,206          | 122,315                 | 100,689        | 103,201                | 529,539        | 473,451 |
| Average yield %           | 0.82                     | 4.09            | 4.31                    | 4.06           | -                      | 2.42           | 1.62    |
| Other liabilities         | -                        | -               | -                       | -              | 1,714                  | 1,714          | 1,755   |
| Membership shares         | -                        | -               | -                       | -              | 25                     | 25             | 21      |
| Member equity accounts    | -                        | -               | -                       | -              | 3,524                  | 3,524          | 2,366   |
|                           | <b>149,128</b>           | <b>54,206</b>   | <b>122,315</b>          | <b>100,689</b> | <b>108,464</b>         | <b>534,802</b> | 477,593 |
| <b>Net sensitivity</b>    | <b>(80,706)</b>          | <b>(9,886)</b>  | <b>(19,970)</b>         | <b>250,339</b> | <b>(95,240)</b>        | <b>44,537</b>  | 37,398  |

**19. Financial risk management** *(Continued from previous page)*

**Liquidity risk**

Liquidity risk is the risk that the Credit Union cannot meet a demand for cash or fund its obligations as they come due. The Credit Union's management oversees the Credit Union's liquidity risk to ensure the Credit Union has access to enough readily available funds to cover its financial obligations as they come due. The Credit Union's business requires such liquidity for operating and regulatory purposes. Refer to Note 7 for further information about the Credit Union's regulatory requirements.

Liquidity risk is managed through a three tiered structure consisting of the local Credit Union level, the provincial Credit Union level and the national Credit Union level.

Locally, the Credit Union manages its liquidity position from three perspectives:

- Structural liquidity risk, which addresses the risk due to mismatches in effective maturities between assets and liabilities, more specifically the risk of over reliance on short-term liabilities to fund long-term illiquid assets;
- Tactical liquidity risk, which addresses the day-to-day funding requirements that are managed by imposing prudential limits on net fund outflows; and
- Contingent liquidity risk, which assess the impact of sudden stressful events and the Credit Union's responses thereto.

The primary liquidity risk policies and procedures include the following:

- Liquidity risk management framework to measure and control liquidity risk exposure;
- Measurement of cashflows;
- Maintain a line of credit and borrowing facility with SaskCentral;
- Maintenance of a pool of high quality liquid assets;
- Monitoring of single deposits and sources of deposits; and
- Monitoring of term deposits.

Provincially, SaskCentral manages a statutory liquidity pool of marketable investment securities on behalf of Saskatchewan Credit Unions to facilitate clearing and settlement, daily cash flow management and emergency liquidity support. Nationally, credit union centrals are represented by one central which acts as the Group Clearer, Central 1 Credit Union. The Group Clearer is a member of the Canadian Payments Association and pools provincial cash flows to settle with the Bank of Canada.

The following table details contractual maturities of financial liabilities:

**As at December 31, 2023:**

|                                       | <i>(In thousands \$)</i> |                  |                     |                |
|---------------------------------------|--------------------------|------------------|---------------------|----------------|
|                                       | <b>&lt; 1 year</b>       | <b>1-2 years</b> | <b>&gt; 3 years</b> | <b>Total</b>   |
| Member deposits                       | <b>428,850</b>           | <b>39,464</b>    | <b>61,225</b>       | <b>529,539</b> |
| Other liabilities                     | <b>1,714</b>             | -                | -                   | <b>1,714</b>   |
| Membership shares and equity accounts | -                        | -                | <b>3,524</b>        | <b>3,524</b>   |
| <b>Total</b>                          | <b>430,564</b>           | <b>39,464</b>    | <b>64,749</b>       | <b>534,777</b> |

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**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

19. **Financial risk management** *(Continued from previous page)*

**Liquidity risk** *(Continued from previous page)*

As at December 31, 2022:

|                                       | <i>(In thousands)</i> |                  |                     |                |
|---------------------------------------|-----------------------|------------------|---------------------|----------------|
|                                       | <b>&lt; 1 year</b>    | <b>1-2 years</b> | <b>&gt; 3 years</b> | <b>Total</b>   |
| Member deposits                       | 375,711               | 34,379           | 63,361              | 473,451        |
| Other liabilities                     | 1,755                 | -                | -                   | 1,755          |
| Membership shares and equity accounts | -                     | -                | 2,387               | 2,387          |
| <b>Total</b>                          | <b>377,466</b>        | <b>34,379</b>    | <b>65,748</b>       | <b>477,593</b> |

**Foreign currency risk**

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. In seeking to manage the risks from foreign exchange rate fluctuations, the Credit Union maintains foreign cash balances to approximately offset deposits held in foreign funds.

Foreign currency risk is not considered significant at this time as the Credit Union does not engage in any active trading of foreign currency positions or hold significant excess foreign currency denominated financial investments for an extended period.

20. **Fair value measurements**

The Credit Union classifies fair value measurements recognized in the statement of financial position using a three-tier fair value hierarchy which prioritizes the inputs used in measuring fair value as follows:

- Level 1: Quoted prices (unadjusted) are available in active markets for identical assets or liabilities
- Level 2: Inputs other than quoted prices in active markets that are observable for the asset or liability, either directly or indirectly
- Level 3: Unobservable inputs for which there is little or no market data and which require the Credit Union to develop its own assumptions.

Fair value measurements are classified in the fair value hierarchy based on the lowest level input that is assessed to be significant to that fair value measurement. This assessment requires the use of judgment in considering factors specific to an asset or a liability and may affect the placement of the fair value measurement within the hierarchy.

The Credit Union considers a fair value measurement to have transferred between the levels in the fair value hierarchy on the beginning of the reporting period, the date of the event or change in circumstances that caused the transfer. There were no transfers between Level 1 and Level 2, as well as no transfers into or out of Level 3 during the period.

In determining fair value measurements, the Credit Union uses the net present value technique. The Credit Union uses assumptions and estimates in determining actual balances, actual rates, market rates (for similar instruments) and payment frequency.

**Financial assets and financial liabilities measured at fair value**

The Credit Union's financial assets and financial liabilities measured at fair value in the statement of financial position on a recurring basis have been categorized into the fair value hierarchy as follows:

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**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

20. **Fair value measurements** (Continued from previous page)

| <i>in thousands</i>             | <b>Fair Value</b> | <b>Level 1</b> | <b>Level 2</b> | <b>2023<br/>Level 3</b> |
|---------------------------------|-------------------|----------------|----------------|-------------------------|
|                                 | \$                | \$             | \$             | \$                      |
| <b>Financial assets</b>         |                   |                |                |                         |
| Other equity investments        | 2,062             | -              | -              | 2,062                   |
| Concentra Bank preferred shares | 3,500             | -              | -              | 3,500                   |
| SaskCentral shares              | 1,788             | -              | -              | 1,788                   |
| National Consulting shares      | 33                | -              | -              | 33                      |
| <b>Total financial assets</b>   | <b>7,383</b>      | <b>-</b>       | <b>-</b>       | <b>7,383</b>            |

| <i>in thousands</i>             | <b>Fair Value</b> | <b>Level 1</b> | <b>Level 2</b> | <b>2022<br/>Level 3</b> |
|---------------------------------|-------------------|----------------|----------------|-------------------------|
|                                 | \$                | \$             | \$             | \$                      |
| <b>Financial assets</b>         |                   |                |                |                         |
| Other equity investments        | 1,570             | -              | -              | 1,570                   |
| Concentra Bank preferred shares | 1,500             | -              | -              | 1,500                   |
| SaskCentral shares              | 3,081             | -              | -              | 3,081                   |
| National Consulting shares      | 20                | -              | -              | 20                      |
| <b>Total financial assets</b>   | <b>6,171</b>      | <b>-</b>       | <b>-</b>       | <b>6,171</b>            |

The following table summarizes the change in Level 3 assets recorded at fair value for the year ended December 31:

| <i>in thousands</i>                                  | <b>2023</b>  | <b>2022</b>  |
|--|--------------|--------------|
|  | \$           | \$           |
| Balance, beginning of year                           | 6,171        | 5,408        |
| Purchases / issuance                                 | 172          | 600          |
| Level 3 assets acquired through business combination | 2,400        | 600          |
| Unrealized gains (losses) recorded in income         | (67)         | 400          |
| Sales / settlements                                  | (1,293)      | (237)        |
| <b>Balance, end of year</b>                          | <b>7,383</b> | <b>6,171</b> |

There were no other transfers between Level 1, Level 2 and/or Level 3 in 2023 or 2022.



**Radius Credit Union Limited**  
**Notes to the Financial Statements**  
*For the year ended December 31, 2023*

20. **Fair value measurements** (Continued from previous page)

**Financial instruments not measured at fair value**

The carrying amount, fair value, and categorization into the fair value hierarchy of all other financial assets and financial liabilities held by the Credit Union and not measured at fair value on the statement of financial position are as follows:

|  | 2023                   |                   |                |                |                |
|--|------------------------|-------------------|----------------|----------------|----------------|
| <i>in thousands</i>                                | <b>Carrying amount</b> | <b>Fair value</b> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> |
|  | \$                     | \$                | \$             | \$             | \$             |
| <b>Financial assets measured at amortized cost</b> |                        |                   |                |                |                |
| Cash and cash equivalents                          | 12,842                 | 12,842            | 12,842         | -              | -              |
| Investments  | 243,402                | 238,656           | -              | 238,656        | -              |
| Member loans receivable                            | 315,007                | 303,758           | -              | 303,758        | -              |
| Accounts receivable                                | 655                    | 655               | -              | 655            | -              |
| <b>Total financial assets</b>                      | <b>571,906</b>         | <b>555,911</b>    | <b>12,842</b>  | <b>543,069</b> | <b>-</b>       |

**Financial liabilities measured at amortized cost**

|                                    |                |                |          |                |          |
|------------------------------------|----------------|----------------|----------|----------------|----------|
| Member deposits                    | 529,539        | 530,274        | -        | 530,274        | -        |
| Other liabilities                  | 1,714          | 1,714          | -        | 1,714          | -        |
| Membership shares                  | 25             | 25             | -        | 25             | -        |
| Equity accounts                    | 3,499          | 3,499          | -        | 3,499          | -        |
| <b>Total financial liabilities</b> | <b>534,777</b> | <b>535,512</b> | <b>-</b> | <b>535,512</b> | <b>-</b> |

|                                    | 2022                   |                   |                |                |                |
|------------------------------------|------------------------|-------------------|----------------|----------------|----------------|
| <i>In thousands</i>                | <b>Carrying amount</b> | <b>Fair value</b> | <b>Level 1</b> | <b>Level 2</b> | <b>Level 3</b> |
|                                    | \$                     | \$                | \$             | \$             | \$             |
| <b>Financial assets</b>            |                        |                   |                |                |                |
| Cash and cash equivalents          | 15,087                 | 15,087            | 15,087         | -              | -              |
| Investments                        | 203,243                | 197,018           | -              | 197,018        | -              |
| Member loans receivable            | 284,752                | 272,270           | -              | 272,270        | -              |
| Accounts receivable                | 456                    | 456               | -              | 456            | -              |
| Dividend receivable                | 5,267                  | 5,267             | -              | 5,267          | -              |
| <b>Total financial assets</b>      | <b>508,805</b>         | <b>490,098</b>    | <b>15,087</b>  | <b>475,011</b> | <b>-</b>       |
| <b>Financial liabilities</b>       |                        |                   |                |                |                |
| Member deposits                    | 473,451                | 469,984           | -              | 469,984        | -              |
| Other liabilities                  | 1,755                  | 1,755             | -              | 1,755          | -              |
| Membership shares                  | 21                     | 21                | -              | 21             | -              |
| Equity accounts                    | 2,366                  | 2,366             | -              | 2,366          | -              |
| <b>Total financial liabilities</b> | <b>477,593</b>         | <b>474,126</b>    | <b>-</b>       | <b>474,126</b> | <b>-</b>       |

**20. Fair value measurements** *(Continued from previous page)*

*Level 2 and Level 3 fair value measurements for financial instruments not measured at fair value*

Valuation techniques and inputs for Level 2 and Level 3 fair value measurements are as follows:

Cash and cash equivalents, accounts receivable, dividend receivable, other liabilities, membership shares and equity accounts are all short-term in nature and as such, their carrying values are assumed to approximate fair value. The fair value of investments is determined by using market comparable prices using quoted prices by third parties.

The fair value of variable interest rate loans that reprice frequently is assumed to be approximated by carrying values. For all other loans, the fair value is estimated using discounted cash flow calculations at market interest rates for groups of loans with similar terms and credit risk.

The fair value of deposits with variable interest rates or which are due on demand, is assumed to be approximated by the carrying value. For all other deposits, fair value is estimated using a discounted cash flow calculation based on current market interest rates for similar deposit offerings.

**21. Commitments**

In 2016, the Credit Union entered into a seven year commitment with an option to automatically renew for an additional three years with Celero for the provision of retail banking services. The annual operating fee is calculated as a percentage of the aggregate fees paid by all Credit Unions using the banking system. The annual operating fees for the year ended December 31, 2023 were \$224,637 (2022 - \$181,332) and recorded as an expense.

In 2019, the Credit Union entered into an agreement to purchase units in the Conexus Venture Capital (CVC) Fund 1 LP. The Credit Union makes advances to the Fund when requested which decreases the commitment. Redemption of units does not increase the total remaining commitment to the Fund. At the end of December 2023, the Credit Union has advanced \$361,912 (2022 - \$311,871) of their total commitment of \$500,000 to the CVC Fund 1 LP.

In 2021, the Credit Union entered into an agreement to purchase units in the MDL Real Estate Income Fund GP Inc. The Credit Union makes advances to the Fund when requested which decreases the commitment. Redemption of units does not increase the total remaining commitment to the Fund. At the end of December 2023, the Credit Union has advanced \$809,762 (2022 - \$501,167) of their total commitment of \$1,250,000 to the MDL Real Estate Income Fund GP Inc.

In 2022, the Credit Union entered into an agreement to purchase units in the Emmertech Fund 1 LP. The Credit Union makes advances to the Fund when requested which decreases the commitment. Redemption of units does not increase the total remaining commitment to the Fund. At the end of December 2023, the Credit Union has advanced \$550,000 (2022 - \$350,000) of their total commitment of \$1,000,000 to the Emmertech Fund 1 LP.

In 2023, the Credit Union entered into a three year commitment with Brightside Consulting for internal audit services. In 2023, the commitment was \$31,250. In 2024 and 2025, the total commitment will be \$25,000 and \$25,000 and recorded as an expense.

In 2023, the Credit Union entered into a two year commitment with Brightside Consulting for AML/ATF compliance support. In 2023, the commitment was \$31,000. In 2024 the total commitment will be \$31,000 and recorded as an expense.

**22. Canada Emergency Business Account Program**

Under the Canada Emergency Business Account ("CEBA") Program, with funding provided by the Government of Canada and Export Development Canada as the Government of Canada's agent, the Credit Union provides loans to its business banking members. In June 2020, eligibility for the CEBA loan program was expanded to include businesses that did not meet the payroll requirements of the initial program but had other eligible non-deferrable expenses. Under the CEBA Program, eligible businesses can apply for up to \$60,000 interest-free loan until January 18, 2024. If \$40,000 is repaid on or before January 18, 2024, the remaining amount of the loan is eligible for forgiveness. Businesses can make a financing application by January 18, 2024 to extend the repayment deadline to benefit from the partial loan forgiveness to March 28, 2024.

The funding provided to the Credit Union by the Government of Canada with respect to the CEBA Program represents an obligation to pass-through collections on the CEBA loans and is otherwise non-recourse to the Credit Union. Accordingly, the Credit Union is required to remit all collections of principal and interest on the CEBA loans to the Government of Canada, however, is not required to repay amounts that its member fails to pay or that have been forgiven. The Credit Union receives an administration fee to recover the costs to administer the program for the Government of Canada.

Loans issued under the program are not recognized on the Credit Union's statement of financial position, as the Credit Union transfers substantially all risks and rewards in respect of the loans to the Government of Canada. As at December 31, 2023, there is \$3,720,000 (2022 - \$8,400,000) outstanding under the program.